

Blackpool Council

4 September 2018

To: Councillors Callow, Mrs Callow JP, D Coleman, Critchley, Galley, Hunter, Hutton, Matthews, Mitchell and Singleton

The above members are requested to attend the:

TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE

Wednesday, 12 September 2018 at 6.00 pm
in Committee Room A, Town Hall, Blackpool

A G E N D A

1 DECLARATIONS OF INTEREST

Members are asked to declare any interests in the items under consideration and in doing so state:

- (1) the type of interest concerned; and
- (2) the nature of the interest concerned

If any member requires advice on declarations of interests, they are advised to contact the Head of Democratic Governance in advance of the meeting.

2 MINUTES OF LAST MEETING HELD ON 06 JUNE 2018 (Pages 1 - 6)

To agree the minutes of the last meeting held on 06 June 2018 as a true and correct record.

3 MINUTES OF THE MEETING HELD ON 25 APRIL 2018 (Pages 7 - 12)

To agree the minutes of the meeting held on 25 April 2018 as a true and correct record.

4 PUBLIC SPEAKING

To consider any applications from members of the public to speak at the meeting.

5 EXECUTIVE AND CABINET MEMBER DECISIONS (Pages 13 - 28)

To consider the Executive and Cabinet Member Decisions within the portfolios of the Leader of the Council and Deputy Leader of the Council, taken since the last meeting of the Committee.

6 FORWARD PLAN (Pages 29 - 36)

To consider the content of the Council's Forward Plan, September 2018 – January 2019, relating to the portfolios of the Leader of the Council and Deputy Leader of the Council.

7 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2018/2019 (Pages 37 - 88)

To consider the level of spending against the Council's Revenue and Capital budgets for the first 3 months to 30th June 2018.

8 PARKING SERVICES PERFORMANCE REPORT (Pages 89 - 96)

To provide information on the Performance data of Council owned and managed car parks and on street parking, both with regards to patronage and income in 2017/2018, with comparisons to the previous year.

9 SINGLE USE PLASTICS SCRUTINY REVIEW (Pages 97 - 100)

To outline the work and outcomes of the Single Use Plastics Scrutiny Review.

10 COUNCIL PLAN PERFORMANCE - ARRANGEMENTS FOR 2018/2019 (Pages 101 - 110)

To consider the arrangements for reporting performance against the suite of headline key performance indicators for Priority 1 and organisational resilience for 2018/19.

11 SCRUTINY WORKPLAN (Pages 111 - 118)

To consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

12 DATE OF NEXT MEETING

To note the date and time of the next meeting as Wednesday, 14 November 2018, commencing at 6pm.

Venue information:

First floor meeting room (lift available), accessible toilets (ground floor), no-smoking building.

Other information:

For queries regarding this agenda please contact John Greenbank, Senior Democratic Governance Adviser (Scrutiny), Tel: 01253 477229, e-mail john.greenbank@blackpool.gov.uk

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Public Document Pack Agenda Item 2

MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 6 JUNE 2018

Present:

Councillor Hunter (in the Chair)

Councillors

Mrs Callow JP	Humphreys	Ryan
Galley	Matthews	Singleton

In Attendance:

Andrew Foot, Head of Housing
Paolo Pertica, Head of Community Safety Strategy
Steve Thompson, Director of Resources
Philip Welsh, Head of Visitor Economy
Ruth Henshaw, Delivery Development Officer
Vikki Piper, Housing Options Manager
John Greenbank, Democratic Governance Senior Adviser (Scrutiny)

Councillor Gillian Campbell, Deputy Leader
Councillor Fred Jackson, Cabinet Member for Environmental Services and Highways
Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
Councillor Mrs Christine Wright, Cabinet Member for Housing

Apologies:

There were no apologies for absence received at this meeting.

1 DECLARATIONS OF INTEREST

Cllr Ryan gave a personal explanation in relation to a Cabinet Member decision to provide a business loan to Blackpool Teaching Hospital NHS Trust outlined in agenda item 4. They confirmed that they are an employee of trust, but that they had no involvement in the management of the loan.

2 MINUTES OF THE LAST MEETING HELD ON 25 APRIL 2018

Members considered the minutes from the 25 April 2018 meeting.

The Committee discussed the minute regarding Flood Risk Management. Members requested that more detail be included regarding the questions asked at the meeting.

The Committee agreed that the Chairman and Councillor Ryan would agree proposed wording for an amendment to the minute with Officers and that the minutes of the 25 April 2018 would return to the Committee for consideration at its September meeting.

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3 PUBLIC SPEAKING

The Committee noted that there were no applications to speak by members of the public on this occasion.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions, within its remit, taken since the last meeting of the Committee on 25 April 2018 and asked a number of questions pertaining to decision EX24/2018 'Provision of a Business Loan to Blackpool Teaching Hospital NHS Foundation Trust'. Members queried what guarantees existed in the event the Trust was unable to repay the loan. Mr Steve Thompson, Director of Resources, advised that the Department of Health had guidelines in such circumstances and the liability would ultimately fall to them. He also stated that he was unaware of any precedent of this happening.

5 FORWARD PLAN

The Committee considered the items within the Forward Plan, June 2018 to September 2018, relating to the portfolios of Cabinet Members whose responsibilities fell within the remit of the Committee.

Members also queried the process for applications for Business Loans. Mr Thompson responded that all applications were considered by a sub-group of the Public Loans Group. The Committee was advised that there were 9 applications under consideration and a further 4 had been recently approved. He added that all applicants were required to pay a 1% deposit towards due diligence costs and the Council's out of pockets expenses as part of the application process, which had the effect of discouraging frivolous applications.

The Committee also discussed investments in Blackpool town centre. Councillor Smith, Cabinet Member for Regeneration, Enterprise and Economic Development, reported that work was ongoing and that the details were yet to be finalised.

The Committee also asked questions around the Flood Risk Management Strategy. Councillor Jackson, Cabinet Member for Environmental Services and Highways, responded that the strategy was still in development and solutions to tackling the issues of flash flooding and how to respond to unforeseen situations were being considered.

Members also discussed the use of Public Space Protection Orders (PSPO) in Blackpool. Councillor Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs) responded that the Council was currently making the best use of PSPOs. They also reported that work was being undertaken with partner organisations, such as the Police, to expand the areas covered by PSPO.

6 PROVISIONAL REVENUE OUTTURN 2017/2018

The Committee considered the Provisional Outturn for 2017/2018 compared with the approved budget and capital expenditure in the year ended 31 March 2018 with sources

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of funding.

Members discussed Council Tax collection rates and noted that arrears had increased for the year. Mr Thompson responded that the collection rate was a four-yearly figure and that the return was better than previous years, but that the Council would continue to explore any options that could improve the collection rate. In regard to the increase in the amount in arrears Mr Thompson explained that this was in part driven by the Council Tax Reduction Scheme and that the maximum attachment of benefits often exceeded the annual council tax due. Councillor Campbell explained that poor quality housing was also partly responsible for this and that the Council was looking for opportunities to invest to improve the situation.

The Committee also asked questions around the number of Business Rates summonses issued, which was stated as 873 for the 12-months up until the end of March 2018. Mr Thompson informed Members that the recovery of money owed had been effective through the use of bailiff services.

7 TREASURY MANAGEMENT OUTTURN REPORT 2017/2018

The Committee considered the Treasury Management Outturn Report for the year ended 31 March 2018.

Members queried the 'Authorised Limit' in relation to the level of Council borrowing. Mr Thompson explained that this was a ceiling which could not be exceeded and was agreed annually by Full Council and internal monitoring was undertaken by Officers to ensure it was maintained.

It was also noted that there had been an increase in amount of temporary loans, Members queried why this was the case. Mr Thompson responded that this was to exploit the low Bank of England base rate which made short-term loans cheaper for the Council.

The Committee also queried if more borrowing could be undertaken to invest in future. Mr Thompson replied that this would be undesirable as there was a cost to holding cash and the external auditor would typically only allow borrowing three years in advance of need.

8 COMMUNITY SAFETY PERFORMANCE REPORT APRIL 2017 - MARCH 2018

The Committee considered the Community Safety Performance Report for April 2017 to March 2018.

Members discussed the issues of homelessness and begging within the town and queried what work was being undertaken to address it, including the scheme for 'Alternative Giving'. The Committee raised particular concern with instance of professional and aggressive begging, which could deter people from visiting the town centre. Mr Paolo Pertica, Head of Community Safety Strategy, responded that work was being undertaken to raise the profile of 'Alternative Giving'. Regarding the issue of professional and aggressive begging, Mr Pertica informed the Committee that many of these individuals

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have complex needs and where possible they were referred to the appropriate help. However, the Council can and has used the tools and powers from the Anti-social Behaviour, Crime and Policing Act 2014 and issued numerous Community Protection Warning (CPWs) and Community Protection Notices (CPNs) to those begging aggressively. Those individuals who persisted to beg following a CPW and a CPN were taken to Court and in some cases Criminal Behaviour Orders were issued to them. Councillor Campbell reported that such enforcement had been a significant success for the Council and a number of those who used to regularly beg in the town centre have ceased their activity following the enforcement work referred to above.

Members asked if the management of the fracking site has had an impact on the crime level reported for the 2017/18 period. Mr Pertica stated that he could not speak on behalf of Lancashire Constabulary, but that it would be naïve for anyone to suggest that the management of the fracking site has had no impact at all on the Police's capacity. Mr Pertica then explained that his understanding was that initially the management of the fracking site was covered by officers from the Western Division only, but that now it is shared by officers from the Constabulary's whole area. The Committee asked Mr Pertica to raise his concerns about this with senior Police Officers and he agreed to do so at the next available opportunity.

With regards to the overall figures for 2017/18 period, Mr Pertica made reference to the fact that for some crime categories, such as Domestic Abuse and Sexual Offences, an increase is not necessarily negative because it may be due to more victims feeling able to report such offences against them, whereas in the past they may have felt unable to do so. Mr Pertica also explained that another change which could of had an impact on the overall figures for 2017/18 is that in previous years Police Officers had 72 hours to determine if what had been reported to them was a crime, whereas now they have to do so within 24 hours. Therefore, there could be occasions where certain reports which are recorded as a crime then prove not to be, however they still would remain included in the overall figures. Mr Pertica stated that if the crime increases experienced during 2017/18 had only taken place in Blackpool, then it would be a concern, but similar increases have also taken place in the rest of Lancashire and nationally.

Members also asked about the ongoing issues with the 101 telephone number and the difficulties which members of the public are having with having their calls answered. Mr Pertica explained that the 101 line is a Police service, not a Council one and therefore he could not comment on behalf of Lancashire Constabulary. However, Mr Pertica stated that his understanding was that, although there were some issues with accessing the service initially, recently it has improved and callers are getting their calls answered.

The Committee agreed to note the report.

9 HOMELESSNESS STRATEGY AND ACTION PLAN

The Committee considered Homelessness Strategy and Action Plan, which outlined the extent and causes of homelessness in the town and the Council's response to it.

Members discussed rough sleeping in the town and how the Council was responding and if it had the necessary resources to do so. Mr Andrew Foot, Head of Housing, informed

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members that additional resources had been awarded following a bid for 'Trailblazer' funds, which would allow the service to increase capacity to meet the demand and complexity of issues.

It was noted that many rough sleepers had come to Blackpool from outside and it was queried if these individuals could be returned. It was reported that approximately two-thirds of people who had travelled to the town and sought help from the Council could be returned, and that when this happened work was undertaken to ensure that they continued to receive support and address any needs that they may have.

The Committee agreed to note the report and the attached strategy and action plan.

10 TOURISM PERFORMANCE UPDATE

The Committee considered the Tourism Performance Update, which had been held back from the 25 April 2018 meeting.

Members queried the statistics provided as part of the report. Mr Philip Welsh, Head of Visitor Economy, informed the Committee that the figures provided a snapshot of the visitors to the town and had been intended to give an idea of the tourism in the town.

The use of the figures and how they were linked to marketing strategies was also discussed. Mr Welsh informed Members that a wide range of data and intelligence was used, some provided by partner organisations, to develop and monitor strategies.

A query was raised regarding the apparent under-performance of the Grundy Art Gallery and if this would affect plans for the proposed Blackpool museum. Mr Welsh responded that the Grundy had suffered as a result of a lack of a curator, but that this issue had now been resolved and the performance figures were expected to improve.

The Committee agreed to note the report.

11 ANNUAL COUNCIL PLAN PERFORMANCE REPORT 2017/2018

The Committee agreed to note the Annual Council Plan Performance Report 2017/2018.

12 SCRUTINY WORKPLAN

The Committee agreed to note the Scrutiny Workplan.

DATE OF NEXT MEETING

The date of the next meeting of the Committee was confirmed as 12 September 2018.

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(The meeting ended at 7.45pm)

Any queries regarding these minutes, please contact:
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Public Document Pack Agenda Item 3

MINUTES OF TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE MEETING -
WEDNESDAY, 25 APRIL 2018

Present:

Councillor Hunter (in the Chair)

Councillors

Mrs Callow JP	Galley	Mitchell
G Coleman	Matthews	Ryan

In Attendance:

Councillor Gillian Campbell
Alan Cavill, Director of Place
Sharon Davis, Scrutiny Manager
Councillor Mark Smith
Steve Thompson, Director of Resources
Councillor Mrs Christine Wright, Cabinet Member for Housing

Mr Steven Wong, Area Stakeholder Manager, United Utilities
Mr Rob Tiswell, Fylde Coast Waste Water Asset Manager, United Utilities
Mr Steven Kenyan, Network Manager, United Utilities
Ms Rachel Crompton, Flood Risk Manager, Lancashire County Council
Mr Paul Bond, Flood Resilience Adviser, Environmental Agency

1 DECLARATIONS OF INTEREST

There were no declarations of interest on this occasion.

2 MINUTES OF THE LAST MEETING HELD ON 21 FEBRUARY 2018

The Committee agreed that the minutes of the last meeting of the Tourism, Economy and Resources Scrutiny Committee held on 21 February 2018 be signed by the Chairman as a true and correct record subject to amending Councillor Gary Coleman's declaration of interest from 'licensed hackney carriage driver' to 'private hire licence holder.'

3 PUBLIC SPEAKING

The Committee noted that there were no applications to speak by members of the public on this occasion.

4 EXECUTIVE AND CABINET MEMBER DECISIONS

The Committee considered the Executive and Cabinet Member decisions, within its remit, taken since the last meeting of the Committee on 21 February 2018 and asked a number of questions pertaining to decision PH10/2018 'Provision of a Loan to Force Technology Ltd'. In response, Mr Steve Thompson, Director of Resources advised that the company had no direct connection to the Council. He had been previously appointed as a Director in a monitoring capacity but had since stepped down from the position.

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Mr Alan Cavill, Director of Places reported that the Business Loans Fund was advertised on the Council's website and that approximately seven loans had been provided to date to companies with no links to the Council. He added that often, as a condition of the loan, a director position was sought on the companies' board in a monitoring capacity. It was noted that establishing a small loan fund for up to £50,000 was being considered and that larger loans to larger companies were less risky and more likely to provide a good return for the Council. It was important to balance the risk of lending money to smaller companies with the aim of stimulating the economy and creating jobs.

Members noted that a further decision had been taken regarding the business loans fund but that the detail relating to the decision was confidential. Mr Cavill advised that the details of the decision would be made public once the company had signed the deal as, until that point, the Council was in negotiation with the company.

The Committee also queried the reasons for taking decision PH11/2018, the 'Purchase of 6 Central Drive, Blackpool'. In response, Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development advised that the purchase had not been made due to the deal becoming unviable.

5 FORWARD PLAN

The Committee considered the items within the Forward Plan, May 2018 to August 2018, relating to the portfolios of the Cabinet Members whose responsibilities fell within the remit of the Committee.

In response to questioning, Mr Alan Cavill, Director of Places advised that the Blackpool Airport Business Plan could potentially include the establishment of a maintenance facility. Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development advised that consultation would be undertaken on the business plan and it was a key aim to ensure the best return and investment for the airport.

The Committee also requested further information regarding the development of the Local Transport Plan 2018-2023 and noted that it was an interim plan until the long term plan with Lancashire County Council had been developed. Councillor Gillian Campbell, Deputy Leader added that extending the tramway to St Anne's and re-opening the train line between Fleetwood and Poulton-le-Fylde were aspirations but were not currently in the Local Transport Plan. She also advised that the extension of the tramway was included in the Fylde Coast Transport Plan.

6 FLOOD RISK MANAGEMENT

Mrs Clare Nolan-Barnes, Head of Coastal and Environmental Partnership Investments presented the annual report on Flood Risk Management received by the Tourism, Economy and Resources Scrutiny Committee to Members and highlighted that, in addition, the draft report on the investigation undertaken into the flooding event in Blackpool in November 2017 had been included.

She advised that the Council had a number of statutory duties in respect of flood risk

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management including a duty to investigate flooding incidents to the extent that it considers appropriate and necessary.

The Committee was informed that the Flood Risk Management Strategy was being refreshed and ongoing action was being taken to learn from flooding events. The outcomes would be used to inform the strategy. Mrs Barnes advised that it was also important to consider resilience to flooding and measures that could be put in place to increase the resilience of residents.

The Chairman opened the meeting to questions and Mr Paul Bond, Flood Resilience Adviser, Environment Agency, Mr Rob Tiswell, Fylde Coast Waste Water Asset Manager, United Utilities, Mr Steve Wong, Area Stakeholder Manager, Unities Utilities, Mr Steven Kenyan, Network Manager, United Utilities and Ms Rachel Crompton, Flood Risk Manager, Lancashire County Council were invited to respond.

The Committee questioned the detail relating to the flooding event on 22 November 2017 and a number of key points were noted:

- The sewer system, pipes and gullies had already been full prior to the event due to previous heavy rainfall and had remained full for five days following the flood.
- Data recorded suggested that the level of rain had been the highest in 15 years.
- The Anchorsholme pumping station had been in use. Prior to the flooding the pumping station had not been receiving enough water to utilise all five pumps. On the evening of the flood, there had been a time when all five pumps were required, however, the fifth pump had not worked. Engineers had been on site to repair it and to ensure the remaining four pumps continued to work.
- The new pumping station at Anchorsholme had not been completed. When finished, it would provide a small increase in capacity. More importantly it would provide greater inlet pipes and outflow pumps. However, the reason for the new pump had been related to bathing water quality and not flood risk.
- The Manchester Square, Anchorsholme and Fleetwood pumping stations had been all pumping out to sea. To discharge water to sea required consent from the Environment Agency due to the impact on bathing waters.
- The additional pumping station in Skippool had been turned off to prevent further flooding of Warren Drive.

Members highlighted that the flooding on the evening of 22 November 2017 was not the first flooding incident in the area and raised concerns that previous flooding incidents had not been learned from and no improvements had been made. Further concern was raised that future housing developments had been proposed on green spaces that had been flooded and the Committee queried why United Utilities had not provided an objection to the proposals. In response, Mr Wong advised that United Utilities was not a statutory consultee, but was working with the Head of Development Management to improve knowledge and links.

Mr Kenyan advised that United Utilities had visited the sites that had been flooded and undertaken measures to drain water more quickly. He added that work was being undertaken with local councils in order to understand the full extent of the flood and that

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it was important to ensure appropriate maintenance was carried out. The importance of aligning flood strategies was highlighted.

Members queried why the telemetric data required had not yet been provided by United Utilities and Mr Tiswell advised that he had not received a formal request for the data and would provide the information to Mrs Barnes within two weeks of the formal request being made. He advised that Unities Utilities had not had reviewed the draft Section 19 report.

The Committee asked a number of further questions and was advised that if the fifth pump had been working it might have prevented flooding in some areas, however, there were multiple causes of flooding and the high levels of surface water had a significant impact. Mr Tiswell advised that the Anchorsholme pumping station was two kilometres away from some roads that had been flooded and that the sewer systems in the area had been full. He added that there were also a number of unknown watercourses in the flooded areas.

Ms Crompton reported that flooding had also been experienced in Lancashire on 22 November 2017. She advised that there had been no Met Office warning of rain and therefore advance preparation had been limited. She added that flood insurance could be obtained by residents who had experienced flooding and that Mrs Barnes had provided a very comprehensive Section 19 report. It was considered that flooding incidents were becoming more frequent and additional resilience was required.

In response to a question, Mrs Barnes advised that there had been no reports of any health problems related to the flood event and that any claims should be directed towards United Utilities. Mr Wong added that United Utilities had provided financial assistance and help with property clean up. Loss adjusters were available immediately after the event and payments to residents were given without investigation.

Members noted that it had previously been suggested by United Utilities that blocked gullies had been to blame for the flooding and highlighted that Blackpool Council had a thorough cleaning policy and therefore the Committee considered that that was not the case. In response, Mr Wong advised that a standard response had been provided to the flooding incident that covered an area greater than Blackpool.

A number of concerns were also raised relating to provision of information solely online and that no sandbag policy was in place. The Committee was advised that the issue of sandbags was being considered as a pressing concern. Mr Wong added that United Utilities had ensured their phone number had been widely available and also had a list of vulnerable people or those with additional needs to ensure help could be tailored where required.

The Chairman invited a member of the public to address the Committee on his experience of the flood event. Mr Colin Wolfendale addressed the Committee on behalf of the residents in attendance. He highlighted his experience of the flood and the contact he and his family had had with United Utilities. He raised a number of key concerns including the attitude of some employees and that no real answers had been provided as to why the flooding had occurred. He added that the response provided by Blackpool Council had

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been excellent. Mr Wolfendale was requested to document the concerns raised in a written report, which would be considered at the next meeting of the Committee alongside a response from Mrs Barnes to the concerns raised.

The Committee summarised the concerns raised during the meeting and highlighted that the report did not adequately explain the reasons why the storm water tanks had been left full for five days when heavy rain had been predicted in advance. Members also questioned the claim that flooding had not occurred in the area for 15 years, when more recent events could be identified. Furthermore the Committee raised concerns that permission was required from the Environment Agency to release the waters from the tanks and queried why this had not happened when the weather warning had been given and if the decision had been based on financial considerations.

The Committee further concluded by raising concerns that at the time of the flooding only three pumps had been working and additionally queried an announcement made that work had been completed on the pumping station when all pumps were not working.

The Committee agreed to receive a report containing the concerns raised by residents and a response to the concerns provided by Mrs Barnes, liaising with partner agencies.

7 BATHING WATER MANAGEMENT

Mrs Clare Nolan-Barnes, Head of Coastal and Environmental Partnership Investments advised that the Bathing Water Regulations required signage to be erected at all bathing waters providing specific details of the bathing water, the quality of the water and how the public could make enquiries relating to the quality of the water. She added that the Turning Tides Partnership, chaired by Neil Jack, Chief Executive of the Council regularly monitored the quality of bathing water.

Mrs Barnes advised that the quality of the Blackpool bathing waters had exceeded expectations and there were three good bathing areas. She added that ongoing work continued to achieve better standards, but that a number of factors were outside of the Council's control such as levels of rainfall and the impact of farming further upstream.

In response to questions, Mrs Barnes reported that Project Fylde was working with schools to raise awareness of bathing water quality and there was an ambition on the Fylde Peninsula to increase awareness and engagement.

The Committee praised the work of Mrs Barnes and colleagues for achieving significant improvements to bathing water since 2011.

8 FINANCIAL PERFORMANCE MONITORING AS AT MONTH 10 2017/2018

Mr Steve Thompson, Director of Resources advised that the month 10 Financial Performance Monitoring Report was the last of the financial year. He highlighted that there was a £2 million overspend and that the Council had achieved savings of £17 million. He added that improvements had been made to the collection rates of both Council Tax and Business Rates.

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Members queried whether using non ring-fenced basic needs funding for other ventures might prevent receipt of future funding. In response, Mr Thompson advised that he did not believe so. He highlighted that the Council had spent more over previous years than required and had already been notified of the funding to be received in 2018/2019.

9 PRIORITY ONE - KEY PRIORITY REPORT: INFRASTRUCTURE AND TOWN CENTRE REGENERATION

Mr Mark Gillingham, Delivery Development Officer, Corporate Delivery Unit highlighted that the four key performance indicators pertaining to Infrastructure and Town Centre Regeneration were green which demonstrated good performance. He added that growth in rateable value within the Enterprise Zone had increased significantly and that variation over the next few years was expected.

Members queried whether the targets and indicators would remain the same for 2018/2019 and Mr Cavill, Director of Places advised that the key performance indicators were being reviewed. He added that the current data would continue to be collected and could therefore be provided to Committee if required, however, the key indicators might be different.

10 SCRUTINY WORKPLAN

Member considered the Scrutiny Review Checklist submitted by Councillor Kath Rowson relating to consideration of the Council's use of non-recyclable products and in particular single use plastics. It was commented that the review must consider any action the Council was already taking and the extent to which non-recyclable products were used.

The Committee agreed to establish a Scrutiny Review Panel to consider Council use of non-recyclable products.

11 DATE OF NEXT MEETING

The Committee noted the date and time of the next meeting as Thursday, 6 June 2018, commencing at 6pm in Committee Room A, Blackpool Town Hall.

Chairman

(The meeting ended at 8.05 pm)

Any queries regarding these minutes, please contact:
Sharon Davis, Scrutiny Manager
Tel: 01253 47722913
E-mail: john.greenbank@blackpool.gov.uk

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting:	12 September 2018

EXECUTIVE AND CABINET MEMBER DECISIONS

1.0 Purpose of the report:

1.1 The Committee to consider the Executive and Cabinet Member decisions within the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Members taken since the last meeting of the Committee.

2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council or the relevant Cabinet Member in relation to the decisions taken.

3.0 Reasons for recommendation(s):

3.1 To ensure that the opportunity is given for all Executive and Cabinet Member decisions to be scrutinised and held to account.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool".

5.0 Background Information

5.1 Attached at the appendix to this report is a summary of the decisions taken, which have been circulated to Members previously.

5.2 This report is presented to ensure Members are provided with a timely update on the decisions taken by the Executive and Cabinet Members. It provides a process where the Committee can raise questions and a response be provided.

5.3 Members are encouraged to seek updates on decisions and will have the opportunity to raise any issues.

5.4 Witnesses/representatives

5.4.1 The following Cabinet Members are responsible for the decisions taken in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Christine Wright, Cabinet Member for Housing

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 05 (a) Summary of Executive and Cabinet Member decisions taken.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>THE BLACKPOOL BUSINESS LOANS FUND – RESCHEDULING OF AN EXISTING LOAN</p> <p>The Leader of the Council resolved to agree the following resolution an urgent decision in line with paragraph 16 of Part 4e of the Council’s Constitution on the grounds outlined in paragraph 15.2 OF THE REPORT.</p> <ol style="list-style-type: none"> 1. To agree the rescheduling of £495,000 with the full repayment to contained within the existing timeframe. 2. To authorise the Head of Legal to vary the provisions of the existing legal agreement. 	<p>The applicant is seeking to commence a wider scheme of development and has requested that the Council reschedule existing capital repayments to make £495,000 of cash available to do this. As this enhances proposed developments further and will create additional jobs the case has been considered favourably. Using this mechanism greatly increases the viability of the project and its delivery date. The security offered at the time of the original loan remains intact. The amount repaid to date exceeds this capital request. There will be no change to the overall term of the loan which is due to repaid within the existing timescale.</p>	PH41/2018	31 May 2018	Councillor Simon Blackburn, Leader of the Council
<p>AQUISITION OF PREMISES 23 KING STREET</p> <p>The Cabinet Member agreed the recommendations as follows:</p> <ol style="list-style-type: none"> 1. To purchase 23 King Street for £61,500 plus costs. 2. To use Prudential Borrowing to fund the purchase of the property. 3. To use Blackpool Housing Company to manage the first floor flat by way of granting an agreement or Lease as necessary. 4. To find temporary uses for the vacant ground floor shop and grant Leases as appropriate with a re-development clause. 	<p>To consider the purchase of 23 King Street Blackpool FY1 3EJ for Talbot Gateway (Central Business District) Phase 3.</p>	PH44/2018	6 June 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>COUNCIL AND POLICE FRONTLINE OPERATIONAL DELIVERY PARTNERSHIP</p> <p>The Deputy Leader of the Council agreed the recommendations as follows:</p> <ol style="list-style-type: none"> To agree to the frontline operational delivery partnership between the Council and Police based on the guiding principles outlined in paragraph 5.7 and the key elements outlined in paragraph 5.8. To authorise the Director of Community and Environmental Services to take actions as necessary to implement the frontline operational delivery partnership. To authorise the Head of Legal to sign any required legal documentation to action the partnership on behalf of the Council <p>Page 18</p>	<p>To highlight the proposed frontline operational delivery partnership between the Council and Police, aiming to deliver a more cohesive and effective service through an overarching 'Team Blackpool' approach.</p>	PH46/2018	14 June 2018	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic Growth and Jobs)
<p>BLACKPOOL AIRPORT ENTERPRISE ZONE MASTERPLAN DELIVERY PLAN</p> <p>The Executive agreed the recommendations as follows:</p> <ol style="list-style-type: none"> To approve the overall Delivery Plan for Blackpool Airport Enterprise Zone based on the principles outlined in this report and attached in Appendix 2a (which is not for publication) and the associated Marketing Plan in Appendix 2b as the basis of securing implementation of the 	<p>Following the Executive's approval of the Blackpool Airport Enterprise Zone Masterplan (Decision EX8/2018 refers) on 5 February 2018 this report sets out the detail of the associated Delivery Plan essential to secure the economic objectives of the Enterprise Zone. It explains its background, the basis on which it has been prepared, the likely level of outputs, the potential levels and timing of expenditure required to deliver the essential infrastructure, the estimated growth and timing in business rate income to support the expenditure, and to seek approval to an initial 3</p>	EX26/2018	18 June 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>Enterprise Zone Masterplan subject to approval by the Lancashire Enterprise Partnership Limited for submission to the Ministry for Housing, Communities and Local Government.</p> <p>2. To note the overall estimated lifetime cost estimate of £72.0m (plus Prudential Borrowing costs funded at the prevailing treasury management pooled rate) for delivering the Enterprise Zone to its end date in 2041 (as set out in Table 4).</p> <p>3. To approve the estimated capital cost for the first three years of £28.82m (plus Prudential Borrowing costs funded at the prevailing treasury management pooled rate) for the delivery of essential infrastructure and associated support for the three years 2018/19 to 2020/21 (as set out in Table 3 at paragraph 5.8), and to delegate to the Chief Executive, after consultation with the Leader of the Council, to authorise expenditure on individual schemes within the three year programme where they exceed officer delegation limits and subject to a business case being prepared.</p> <p>4. To approve in principle, subject to further due diligence, the strategic acquisition the full details of which are set out in Appendix 2c (the details of which are not for publication), to delegate agreement the final terms of the acquisition subject to the limits outlined in Appendix 2c for</p>	<p>year allocation of capital funding to ensure the overall objectives are achieved.</p>			

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>approval by the Chief Executive.</p> <p>5. To note that there will be an annual review of progress and expenditure on the Delivery Plan reported to both the Executive and the Lancashire Enterprise Partnership.</p> <p>6. To authorise the Chief Executive to explore opportunities for securing additional private sector investment required to deliver the anticipated level of rates income in the Enterprise Zone through Joint Venture Partnerships and design and build contractors to support the delivery of Enterprise Zone objectives and potentially reduce borrowing costs.</p> <p>7. To authorise the Chief Executive to enter into any supplementary agreements or protocols with the Lancashire Enterprise Partnership and Fylde Borough Council should they be necessary to clarify any elements of the Enterprise Zone Memorandum of Understanding.</p>				
<p>COUNCIL HOUSING DEVELOPMENT ON THE FORMER HOYLE HOUSE SITE</p> <p>The Executive agreed the recommendations as follows:</p> <p>1. That delegated authority is granted to the Head of Legal to enter into a design and build construction contract to build the new homes at the site of the former Hoyle House and any other</p>	<p>To seek approval for the Council to develop housing on the former Hoyle House site, including 7 specialist supported housing flats for residents with learning disabilities and a further 11 general needs homes for rent. Grant funding awarded by the Department of Health of £645,000 will be used to fund the supported housing units, with further grant funding sought from Homes England to assist with the development of the remaining homes.</p>	EX27/2018	18 June 2018	Councillor Christine Wright, Cabinet Member for Housing

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>legal documentation required for the implementation of the scheme.</p> <p>2. That the Director of Strategy be authorized to bid for grant funding to Homes England and the Head of Legal Services has delegated authority to enter into a funding agreement with Homes England to develop 11no. general needs homes for affordable rent as part of the development on the Hoyle House site.</p> <p>3. That a management agreement is drawn up between the Council and Blackpool Coastal Housing Limited for the management of the new properties and that the Head of Legal has delegated authority to enter into that agreement on behalf of the Council.</p>				
<p>CONSIDERATION OF A LEASE FOR THE MUSEUM PROJECT</p> <p>The Executive agreed the recommendations as follows:</p> <p>1. To agree in principle to locate the Blackpool Museum in the Palatine Buildings.</p> <p>2. To authorise the Director of Communications and Regeneration to enter/continue negotiations.</p> <p>3. To receive a further report on the next steps.</p>	To agree a lease at the Palatine Promenade, Blackpool	EX28/2018	18 June 2018	Councillor Simon Blackburn, Leader of the Council

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>PROVISIONAL OUTTURN 2017/2018</p> <p>The Executive agreed the recommendations as follows:</p> <ol style="list-style-type: none"> 1. To approve the provisional revenue outturn for 2017/2018 and in so doing to note that the figures are subject to external audit and final accounting adjustments (ref. paragraph 2.1). 2. To approve the recommendations regarding the treatment of specific service under / overspends as outlined (ref. paragraph 3.2). 3. To approve the provisional capital outturn for 2017/2018 and methods of scheme funding as outlined (ref. paragraphs 4.2 and 4.5). 4. To note the Prudential Indicators (ref. paragraph 4.3). 5. To note the levels of the earmarked reserves including those for the Housing Revenue Account and maintained schools (ref. paragraphs 6.1, 6.3 and 6.4). 6. To approve the recommendation that £1.4m is taken from the Treasury Management Prudential Borrowing Reserve and £0.6m from the Collection Fund Deficit Reserve (Council Tax and NNDR) and added to General Fund Working Balances, increasing them to £6,034,000 for the start of the 2018/19 financial year (ref. paragraph 7.2). 	<p>The report of the Director of Resources on the Provisional Revenue Outturn for 2017/2018 compared with the approved budget and the capital expenditure in the year ended 31st March 2018 with sources of funding.</p>	<p>EX29/2018</p>	<p>18 June 2018</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>

APPENDIX 05(a)

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>TREASURY MANAGEMENT OUTTURN REPORT FOR THE YEAR ENDED 31 MARCH 2018</p> <p>The Executive agreed the recommendation as follows:</p> <p>To note the report concerning Treasury Management activities for the financial year ended 31 March 2018.</p>	<p>The Treasury Management Outturn Report for the year ended 31 March 2018 and its Annexes 1 to 5.</p>	<p>EX30/2018</p>	<p>18 June 2018</p>	<p>Councillor Simon Blackburn, Leader of the Council</p>
<p>LEISURE FACILITIES INVESTMENT</p> <p>The executive agreed the recommendation as follows:</p> <p>To enter into negotiations regarding the steps required to facilitate the investment as outlined in the confidential report to the Executive.</p>	<p>To enter into negotiations to facilitate an investment in Leisure facilities.</p>	<p>EX31/2018</p>	<p>16 July 2018</p>	<p>Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development</p>
<p>TOWN CENTER INVESTMENT</p> <p>The Executive agreed the recommendation as follows:</p> <p>To agree the steps required to facilitate the acquisition of the investment portfolio as outlined in the confidential report to the Executive.</p>	<p>To purchase an investment portfolio in Blackpool Town centre</p>	<p>EX32/2018</p>	<p>16 July 2018</p>	<p>Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development</p>

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>PROPOSED LEASE OF 1ST FLOOR OFFICE SPACE AT BICKERSTAFFE HOUSE TO SLATER GORDON MOTOR SOLICITORS</p> <p>The Executive agreed the recommendations as follows:</p> <ol style="list-style-type: none"> 1. To approve a fifteen year lease of the 1st Floor Bickerstaffe House, and ground floor reception area to Slater Gordon Motor (SG) equating to 21,592 sq feet. 2. To grant delegated authority to the Head of Legal to authorise the relevant legal documents to complete the lease agreement. 	<p>To consider the proposal to lease the 1st floor of Bickerstaffe House, Bickerstaffe Square, together with the ground floor 2nd Core reception, accessed off Cookson Street, to Slater Gordon Motor (trading name SGS Business Processes Services UK Limited) for the period of 15 years.</p>	EX33/2018	16 July 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
<p>PUBLICATION OF THE DRAFT REVISED JOINT LANCASHIRE MINERALS AND WASTE LOCAL PLAN FOR PUBLIC CONSULTATION</p> <p>The Executive agreed the recommendations as outlined above namely:</p> <ol style="list-style-type: none"> 1. To publish the draft revised Joint Lancashire Minerals and Waste Local Plan (Appendix 5a to the Executive report refers) for consultation purposes during the summer. 2. To adopt the revised Joint Lancashire Minerals and Waste Local Plan Local Development Scheme 2014-20 (Appendix 5b to the Executive report refers), which sets out the timetable for plan production. 	<p>A review of the Joint Lancashire Minerals and Waste Core Strategy, and Site Allocation and Development Management Policies Local Plan, is underway. This report presents the draft revised Joint Lancashire Minerals and Waste Local Plan, including the main changes it contains and the proposed process for carrying out the statutory public consultation it must undergo before public examination and adoption. This report also presents a timetable for the review process.</p>	EX34/2018	16 July 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>3. To note the outcomes of the scoping consultation and the proposed changes to the Local Plan review set out in the Scoping Consultation Outcomes Report (Appendix 5c to the Executive report refers).</p>				
<p>BLACKPOOL RETAIL, LEISURE AND HOTEL STUDY 2018</p> <p>The Executive agreed the recommendations as follows:</p> <p>Page 25</p> <ol style="list-style-type: none"> 1. To agree the findings and recommendations of the Blackpool Retail, Leisure and Hotel Study (2018) (refer Appendix 6a to the Executive report) which will inform the planning policy framework including Blackpool Local Plan Part 2: Site Allocations and Development Management Policies and allow publication on the Council's website. 2. To endorse the proposed Local Thresholds for Impact Assessment for use in the determination of retail and leisure planning applications (refer Appendix 6c to the Executive report). 	<p>To present the findings and recommendations of the recently completed Blackpool Retail, Leisure and Hotel Study (2018) (refer Appendix 6a to the Executive report).</p>	EX35/2018	16 July 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
<p>DOMESTIC WASTE SERVICE DELIVERY OPTIONS</p> <p>The Executive agreed the recommendations as follows:</p> <ol style="list-style-type: none"> 1. To form an arms-length company to manage the domestic waste service at the termination of the current contract with Veolia Environmental 	<p>To consider whether to deliver the domestic waste service in-house or by an arms-length company of the Council or to carry-out a market competition, at the termination of the current contract with Veolia Environmental Services in 2019.</p>	EX36/2018	16 July 2018	Councillor Gillian Campbell, Deputy Leader of the Council (Tourism, Economic

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>Services in 2019 which will result in a projected annual saving of £760,000.</p> <p>2. To approve the Prudential Borrowing of up to £4.8m, to enable the purchase of new refuse vehicles and the provision of upgrading to Layton Depot. Funding to be derived from budgetary savings, which have been identified at paragraph 5.3.4.</p> <p>3. To authorise the Head of Legal after consultation with the Director of Community and Environmental Services and other relevant officers to draft the appropriate governance documentation to establish the company.</p>				Growth and Jobs)
<p>PROPOSED LEASE BACK OF THE FOYER FROM BLACKPOOL HOUSING COMPANY</p> <p>The Executive agreed the recommendations as outlined above namely:</p> <p>1. To agree the lease back of The Foyer from Blackpool Housing Company at an annual rental of £40,500 per year for a term of 25 years and transfer of the asset to Blackpool Council following this term.</p> <p>2. To grant delegated authority to the Head of Legal to authorise the relevant legal documents to complete the lease agreement.</p>	<p>To consider the proposed lease of The Foyer, from Blackpool Housing Company for a term of 25 years. Following the initial term of 25 years, the lease will be assigned to Blackpool Council from Blackpool Housing Company for a cost of £1.00.</p>	EX37/2018	16 July 2018	Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development

DECISION / OUTCOME	DESCRIPTION	NUMBER	DATE	CABINET MEMBER
<p>SELECTIVE LICENSING FOR THE CENTRAL AREA</p> <p>The Executive agreed the recommendations as follows:</p> <p>A new Selective Licensing scheme for the Central area will require Secretary of State confirmation, which, in accordance with the regulations, will be sought after the Council has approved the introduction of the scheme.</p>	<p>Executive resolved on 12 March 2018 to consult on a new Selective Licensing scheme for the Central area of Blackpool, covering most of Talbot ward and parts of Brunswick and Bloomfield wards. Following consultation and consequent revisions to the scheme, this report now presents a final scheme proposal and seeks approval to the new scheme. Selective Licensing schemes are designed to improve the management of privately rented homes, and require that, other than with very limited exceptions, all privately rented properties are licensed.</p>	EX38/2018	16 July 2018	Councillor Mrs Christine Wright, Cabinet Member for Housing
<p>SUNDRY DEBT AND BUSINESS RATES WRITE OFFS</p> <p>The Leader of the Council agreed the recommendations as follows:</p> <ol style="list-style-type: none"> 1. To write off the sundry debts outlined in paragraphs 5.1 and 5.2 totalling £32,709.05. 2. To write off the Business Rates debts outlined in Paragraph 5.3 and Appendix A totalling £316,499.52. 	<p>This report lists applications to write off outstanding balances of Sundry Debts and Business Rates where there is no prospect of recovery or recovery of the debt is inappropriate. The Corporate Write Off Policy states that all Sundry Debt over £5,000 and Business Rates over £10,000 must be authorised by Executive</p>	PH53/2018	06 August 2018	Councillor Simon Blackburn, Leader of the Council

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Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting:	12 September 2018

FORWARD PLAN

1.0 Purpose of the report:

1.1 The Committee to consider the content of the Council's Forward Plan September 2018 to January 2019, relating to the portfolios of the Leader of the Council, Deputy Leader of the Council and Cabinet Members.

2.0 Recommendation(s):

2.1 Members will have the opportunity to question the Leader of the Council and / or the relevant Cabinet Member in relation to items contained within the Forward Plan within the portfolios of the Leader of the Council and Deputy Leader of the Council.

2.2 Members will have the opportunity to consider whether any of the items should be subjected to pre-decision scrutiny. In so doing, account should be taken of any requests or observations made by the relevant Cabinet Member.

3.0 Reasons for recommendation(s):

3.1 To enable the opportunity for pre-decision scrutiny of the Forward Plan items.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is "The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

5.1 The Forward Plan is prepared by the Leader of the Council to cover a period of four months and has effect from the first working day of any month. It is updated on a monthly basis and subsequent plans cover a period beginning with the first working day of the second month covered in the preceding plan.

5.2 The Forward Plan contains matters which the Leader has reason to believe will be subject of a key decision to be taken either by the Executive, a Committee of the Executive, individual Cabinet Members, or Officers.

5.3 Attached at Appendix 6 (a) is a list of items contained in the current Forward Plan. Further details appertaining to each item is contained in the Forward Plan, which has been forwarded to all members separately.

5.4 Witnesses/representatives

5.4.1 The following Cabinet Members are responsible for the Forward Plan items in this report and have been invited to attend the meeting:

- Councillor Simon Blackburn, Leader of the Council
- Councillor Gillian Campbell, Deputy Leader of the Council
- Councillor Fred Jackson, Cabinet Member for Environmental Services and Highways
- Councillor Mark Smith, Cabinet Member for Regeneration, Enterprise and Economic Development
- Councillor Mrs Christine Wright, Cabinet Member for Housing.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 6 (a) Summary of items contained within Forward Plan September 2018 to January 2019.

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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EXECUTIVE FORWARD PLAN - SUMMARY OF KEY DECISIONS

SEPTEMBER 2018 TO JANUARY 2019

*** Denotes New Item**

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
September 2018	Town Centre and Leisure Facilities Investment(this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	1/2018	Executive	Cllr Smith
September 2018	Applications for Business Loans above £500,000. (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	2/2018	Executive	Cllr Blackburn
September 2018	To agree strategic acquisitions in or adjoining the Enterprise Zone (this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information)	3/2018	Executive	Cllr Smith
October 2018	Central Leisure Quarter Masterplan	6/2018	Executive	Cllr Smith

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
October 2018	Blackpool Airport Business Plan	7/2018	Executive	Cllr Blackburn
October 2018	Lancashire and Blackpool Flood Risk Management Strategy	11/2018	Executive	Cllr Jackson
October 2018	Renewal and Review of Public Space Protection Orders for the Town Centre	20/2018	Executive	Cllr Campbell
* September 2018	To approve the carrying out of a public consultation on a proposed North Promenade Conservation Area. Following consultation, representations will be incorporated into the conservation area appraisal and approval will be sought again for formal designation.	26/2018	Executive	Cllr Campbell
* September 2018	To approve the carrying out of a public consultation on a proposed Marton Moss Conservation Area. Following consultation, any representations will be incorporated into the conservation area appraisal and approval will be sought to confirm formal designation.	27/2018	Executive	Cllr Campbell
*January 2019	Council Tax Reduction Scheme 2019/2020	28/2018	Council	Cllr Blackburn

Anticipated Date of Decision	Matter for Decision	Decision Reference	Decision Taker	Relevant Cabinet Member
* October 2018	<p>Investment in the Lancashire area</p> <p>To consider an investment for the Growth and Prosperity property portfolio to meet the Growth and Prosperity income target.</p> <p>(this item to be considered in private by virtue of Paragraph 3 of Schedule 12a of the Local Government Act 1972 Information relating to the financial or business affairs of any particular person (including the authority holding that information))</p>	29/2018	Executive	Cllr Smith

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Report to:	TOURISM ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Steve Thompson, Director of Resources
Date of Meeting:	12 September 2018

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2018/19

1.0 Purpose of the report:

1.1 The level of spending against the Council's Revenue and Capital budgets for the first 3 months to 30th June 2018.

2.0 Recommendation(s):

2.1 To note the report.

3.0 Reasons for recommendation(s):

3.1 To ensure financial performance against the Council's Revenue and Capital Budget is kept under review by members.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 The relevant Council Priority is:

"The economy: Maximising growth and opportunity across Blackpool"

5.0 Background Information

5.1 See reports and appendices.

5.2 Does the information submitted include any exempt information? No

5.3 Is the Corporate Delivery Unit aware of this report? Yes

The Corporate Delivery Unit has been working with Resources to ensure any service Transformation required by budget savings are addressed in the Delivery Unit workplan.

5.4 **List of Appendices:**

Report

Appendix 7(a) - Revenue Summary

Appendix 7(b) - Schedule of Service forecast overspendings

Appendix 7(c) A - Chief Executive

Appendix 7(c) B - Governance and Partnership Services

Appendices 7(c) B/C - Ward Budgets

Appendix 7(c) D - Resources

Appendix 7(c) E – Communications and Regeneration

Appendix 7(c) F - Strategic Leisure Assets

Appendix 7(c) G - Community and Environmental Services

Appendix 7(c) H - Adult Services

Appendix 7(c) I - Children’s Services

Appendix 7(c) J - Public Health

Appendix 7(c) K - Budgets Outside the Cash Limit

Appendix 7(d) - Capital Monitoring

Appendix 7(e) - Cash Flow Summary

Appendix 7(f) - General Fund Balance Sheet Summary

All circulated to members under separate cover

6.0 **Legal considerations:**

6.1 None.

7.0 **Human Resources considerations:**

7.1 See reports and appendices.

8.0 **Equalities considerations:**

8.1 An Equalities Impact Assessment was produced as a part of the budget setting process and remains relevant.

9.0 Financial considerations:

9.1 See reports and appendices

10.0 Risk management considerations:

10.1 Impact of financial performance on Council balances. Financial performance against approved Revenue and Capital budgets.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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BLACKPOOL COUNCIL
REPORT
of the
DIRECTOR OF RESOURCES
to the
EXECUTIVE
10 SEPTEMBER 2018

FINANCIAL PERFORMANCE MONITORING AS AT MONTH 3 2018/19

1. Introduction

- 1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 3 months of 2018/19, i.e. the period to 30th June 2018, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme and statements relating to Cash Flow Summary and Balance Sheet Summary.

2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:

- Appendix 3a - Chief Executive
- Appendix 3b - Governance and Partnership Services
- Appendix 3b/c - Ward Budgets
- Appendix 3d - Resources
- Appendix 3e - Communications and Regeneration
- Appendix 3f - Strategic Leisure Assets
- Appendix 3g - Community and Environmental Services
- Appendix 3h - Adult Services
- Appendix 3i - Children's Services
- Appendix 3j - Public Health
- Appendix 3k - Budgets Outside the Cash Limit.

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2018/19. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book with Places now re-designated as Communications and Regeneration. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

3. Directorates' Budget Performance

3.1 As a supportive measure to give services every chance to deliver a break-even budget, the Executive agreed at its meeting on 18th June 2018 to write-off all 2017/18 service variances but carry forward the 2017/18 underspend of £312k on Ward Budgets.

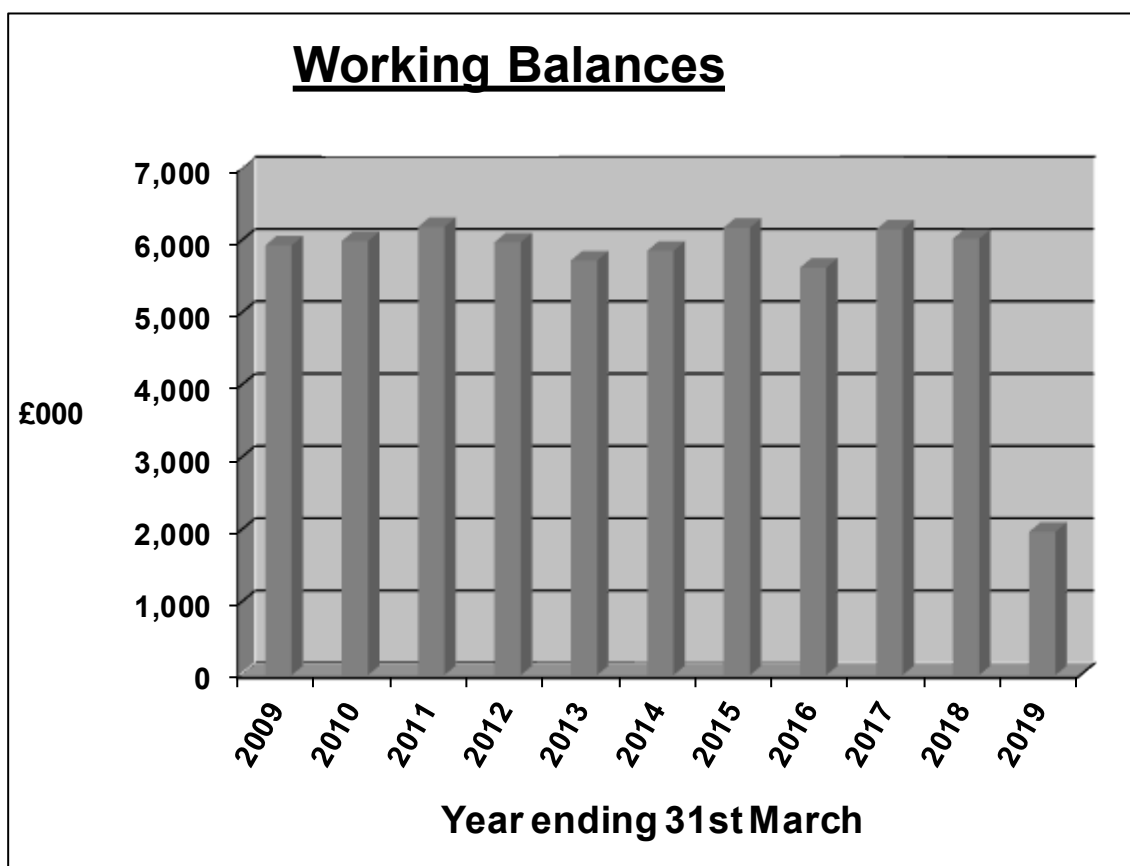
3.2 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 3 forecast overspend of £4,051k for 2018/19 are summarised below:-

Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £4,187k is forecast. Children's Social Care is forecast to overspend by £3,425k, due to ongoing demand pressures relating to Looked After Children (LAC). When budgets were set, LAC numbers were around 530. By June 2018 they have reached 554 . Early in the financial year a review of each individual LAC placement was carried out and a plan put in place for every child, which included stepping young people down into lower cost placements, and discharging them from care to be resettled at home with their families, wherever this was appropriate and safe. These plans were reflected in detailed budget forecasts which resulted in an anticipated overspend at the beginning of the financial year of £2.2m. This increase has undoubtedly placed the budget under further pressure, but the breakdown of a number of existing placements has also contributed significantly to the higher forecast overspend. Additional costs for the financial year attributable to children with complex needs being moved into more expensive placement categories, requiring additional support or being unable to step down as early as planned, amount to more than £700k. Work is ongoing to reduce both LAC numbers and placement costs. All new admissions into care require Senior Service Manager approval. There is now a Commissioning role in place, the purpose of which is to scrutinise and challenge the cost of the most expensive external placements, and work is underway to review the sufficiency of placement provision across the town, which is monitored through a monthly meeting chaired by the Director of Children's Services. The current overspend forecast does not anticipate any	4,187

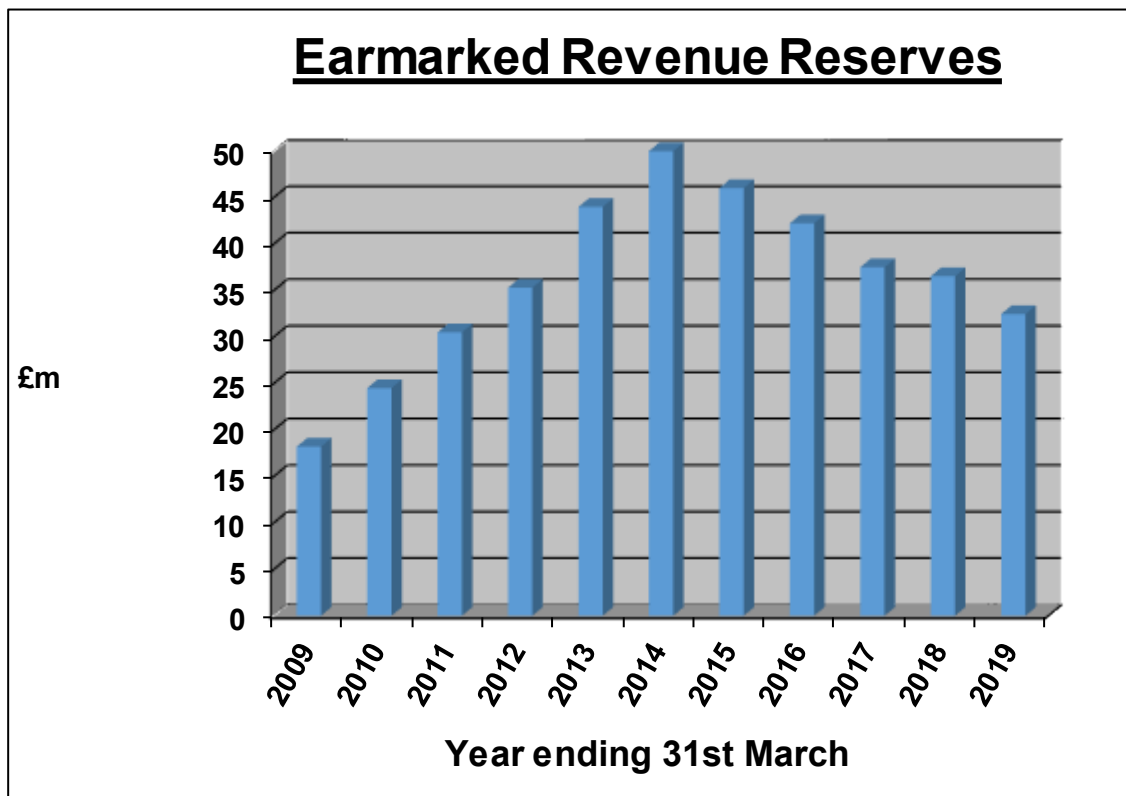
	<p>further increase in LAC numbers. Although some new admissions into care are inevitable, the assumption is that the management measures being put in place will enable the service to maintain numbers at or below current levels for the remainder of the financial year. There are overspends in Education of £844k relating to the Special Educational Needs (SEN) Transport Service which are partly due to demand pressures and partly due to the savings target of £320k that was applied in 2017/18 but not achieved.</p>	
Budgets Outside the Cash Limit	<p>An overspend of £358k is forecast. Parking Services is £587k down mainly due to 'on-street parking' schemes not being feasible, loss of parking spaces, prudential borrowing costs, increased business rates and reduced income from staff parking. Treasury Management is forecasting an underspend of £50k. The Council is currently using temporary and long-term borrowing to finance Prudentially-funded capital expenditure and the resultant saving offsets the Business Loans Fund which now has a savings target of £2,250k. The cost to the Council of supporting the Subsidiary Companies is an underspend of £179k due to the reducing balance payback of Prudentially-borrowed schemes.</p>	358
Communications and Regeneration	<p>An overspend of £59k is forecast. Visitor Economy is expecting a £59k overspend due to increased monitoring costs and reduced income from CCTV combined with delayed income in Illuminations.</p>	59
Community and Environmental Services	<p>An overspend of £2k is forecast. Leisure and Catering is forecasting a £134k overspend due to income pressures and the cost of Breakfast provisions. These are offset by additional savings and income across the Directorate. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2018/19.</p>	2
Strategic Leisure Assets	<p>Strategic Leisure Assets is forecasting a £1,394k pressure. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves. The forecast cumulative deficit as at 31st March 2019 is £8,138k. This incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing and insurance costs and revised income profile. The Leisure Assets portfolio is currently forecast to break-even, in-year, during 2021/22.</p>	Net nil

Adult Services	An underspend of £10k is forecast. Care and Support is forecast to overspend by £29k. Adult Commissioning Placements are forecasting an overspend of £19k. Underspends totalling £66k are due to vacant posts in the Directorate.	(10)
Governance and Partnership Services	An underspend of £57k is forecast. This is due to continuing pressure on income relating to the cremators within Life Events and Customer Care of £100k offset by a forecast underspend on Ward budgets of £157k.	(57)
Resources	An underspend of £88k is forecast. Property Services is forecasting a £68k overspend and Risk Services are forecasting an overspend of £16k. These are offset by savings of £174k across the Directorate relating to vacancies and income generation.	(88)
Contingencies and Reserves	Review of Contingencies and Reserves and calculated release in part to General Fund.	(400)
Total		4,051

3.3 The graph below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.4 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's financial standing an equivalent graph to that of working balances is shown on the next page:



4. Children's Services

- 4.1 It is apparent even at this early stage of the financial year that the demand pressures being met by Children's Services are once again the primary challenge facing the Council in its attempt to balance its Budget in-year, all other services showing an aggregated net underspend of £136k.
- 4.2 This is not a local problem. *Children and Young People Now* identified in June that based upon RA data for 2018/19, i.e. local authorities' submitted annual budgets rather than forecast outturns, local authority spending on children's services is rising at a faster rate than any other council service area with expenditure expected to rise by £542m (6.8%) of which expenditure on looked after children is rising by £350m (9.1%). However, whilst spend on children's social care nationally represents 18% of total local authority spend (excluding Education and Police), in Blackpool this proportion is much greater at 25%.
- 4.3 A Newton Europe Report *Making Sense Understanding the Drivers of Variation in Spend on Children's Services* of June 2018 and commissioned by the Local Government Association appraised the drivers of variation in spend on children's services and concluded that approximately half of the variation in spend seen nationally was due to factors largely outside the control of councils, namely deprivation, 0 – 25 population, amount of disposable household income, levels of unemployment and crime.
- 4.4 The All Party Parliamentary Group for Children published a report in July 2018 entitled *Storing Up Trouble A postcode lottery of children's social care*, in which several recommendations were made that sought both interim and sustainable funding arrangements based upon level of need "to stabilise the crisis in early intervention services" and "to invest in early help and preventative services". This follows months of Government lobbying by the Local Government Association, Barnardo's, Action for Children, National Children's Bureau, The Children's Society, NSPCC and our own North West Portfolio Holders for Children's Services Network.

5. Directorate Budget Savings Performance

- 5.1 As at 30th June 2018 35% of the 2018/19 savings target has been delivered. The full-year forecast predicts that 26% (3% last month) will be achieved by the year-end, which takes into account anticipated pressures and savings.
- 5.2 The full-year effect of the non-recurrent savings and recurrent in-year pressures/savings in 2018/19 means that an additional 15% saving will be required in 2019/20 on top of 2018/19's target, the largest cause being the overspending in Children's Social Care mainly due to a significant increase in the numbers and complexity of looked after children since budgets were set.

6. Collection Rates

6.1 Council Tax

At the end of month 3 the amount collected for Council Tax (excluding Police and Fire precepts) was £14.3m and the collection rate was 26.2%. This compares to £13.1m and 25.8% at the same point in 2017/18. The amount collected has actually risen by £1.2m which is mainly due to increases in both the Council Tax rate and base.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme the target collection rate is still 97.5% over a 4-year collection period as approved on 28th January 2018 as part of the setting of the Council Tax Base for 2018/19.

6.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The Scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means-tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided. From 1st April 2017 the scheme was amended so that certain vulnerable groups would have the 27.11% reduced to 13.56%. The scheme was further amended from 1st April 2018 to provide additional support for low income groups of claimants (in receipt of Income Support, Income-Based Jobseekers Allowance or Income Related Employment Support Allowance) by amending the percentage reduction applied to their award from 27.11% to 13.56%. These have the effect of reducing the amount to be collected.

At the end of month 3 the amount collected (excluding Police and Fire precepts) in respect of the Council Tax Reduction Scheme and Council Tax for those who have to pay CTRS, either for the first time or in addition to a proportion of their Council Tax, was £0.65m and the collection rate was 18.8%. This compares to £0.66m and 17.9% at the same point in 2017/18.

The likely impact for 2018/19 is that the underlying rate of collection of Council Tax Reduction Scheme will be under greater pressure than 2017/18 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

6.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1st April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 3 the amount collected for Business Rates was £12.7m and the collection rate was 25.4%. This compares to £12.9m and 24.9% at the same point in 2017/18. The increase of 0.5% compared to the previous year equates to £0.4m, though changes in both the Business Rate multiplier and base (due to the Revaluation in April 2017 and other movements) have made negative contributions of £0.6m, offset by a compensating increase to the Non-Domestic Rate (NDR) Top-up amount. The Council's share of business rate yield continues at 49%.

From April 2014 Business Ratepayers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay. 320 business rate summonses were issued in the 3 months to the end of June 2018.

The Business Rate cumulative deficit as at 31st March 2018 is £4,157k. The Council's share of this is £2,037k (49%) and reflects the level of successful appeals arising towards the end of the financial year and the provisions required following the revaluation in April 2017.

7. Capital Monitoring Performance

7.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.

7.2 The report includes the capital programme as approved by the Executive in February 2018. The month 3 report has traditionally included this data for comparative purposes. Future reports may show some changes in the capital programme, representing schemes that were approved after submission of the 2018/19 capital programme.

7.3 As at month 3 an overall nil variance on capital schemes is anticipated.

8. Summary Cash Flow Statement

8.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2018/19.

8.2 During the first 3 months of the year the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has decreased since 31st March 2018 due to the receipt of grant income from central government in advance of expenditure. The Council is predominantly using temporary borrowing to finance Prudentially-funded capital expenditure, though is switching to fixed Public Works Loan Board loans as and when opportune to do so (including £8m on 9th August 2018) and exploring the soon-to-launch first bond issue of the Municipal Bonds Agency. The take-up of loans from the Business Loans Fund is expected to continue steadily during 2018/19.

9. Summary Balance Sheet

9.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 3. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.

9.2 Over the 3-month period there has been a reduction in short-term borrowing of £9.5m due to the receipt of grant income from central government in advance of expenditure. The Council is using temporary borrowing to fund the capital programme (£7.3m) and to fund the increase in long-term assets (£4.9m).

10. Conclusions and Recommendations

10.1 Over the 8-year period 2011/12 – 2018/19 cumulative Revenue Budget savings amounting to £143m have been required to be made by Blackpool Council. This is greater than the Council's annual Net Requirement Budget and even more starkly the compound effect over the same period amounts to £678m of resource that has been removed from the Blackpool economy. This reflects one of the highest cuts per head of population across local authorities in England and in an environment of growing demands upon services as befalling an authority with such recognised pockets of significant deprivation.

10.2 The Medium-Term Financial Sustainability Strategy 2016/17 – 2021/22 always identified last year, 2017/18, as the critical financial year to navigate, being the last of the very high Budget gap years to bridge and following 6 years of significant erosion of Government funding. Nonetheless, although the 2018/19 budget savings target is the lowest in 8 years, delivery of a balanced budget is proving difficult whilst demand pressures elsewhere continue to rise.

10.3 This report is the first formal financial monitoring report by directorate of the 2018/19 financial year. From the information currently available the Council is predicting a serious deterioration in its financial standing in comparison with Budget even after taking account of the virement of £2,000k from the Treasury Management Prudential Borrowing Reserve (£1,400k) and the Council Tax & NNDR Collection Fund Deficit Reserve (£600k) to Working Balances as approved by the Executive on 18th June 2018. Working balances are currently estimated to fall by £4,051k against the budgeted position over the year. This fall is in the context of the adjusted working balances at the start of the year of £6,034k.

10.4 As described in section 4 by far the Council's biggest financial risk and pressure is the demand growth in Children's Services without which the overall forecast outturn would be a break-even position. The Council can demonstrate that it has maintained working balances of circa £6m for the last 10 years (para 3.3); that its level of earmarked reserves has remained relatively stable for the last 3 years (para 3.4); and that its income collection is actually improving (section 6).

10.5 However, if this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution the forecast revenue outturn 2018/19 within this report contravenes one of the two specific conditions that excess spending does not:

1. exceed 1% (= £4.1m) of the authority's total gross revenue expenditure; or
2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (= £3.0m).

In the context of £32m of Earmarked Revenue Reserves and with 9 months of the financial year remaining officers are working diligently and expeditiously to improve the position such that Working Balances of at least £3.0m are reached. Revised service and financial plans are underway, including the review of non-essential spend and earmarked reserves and delays to filling non-front line vacancies.

10.6 The Executive is asked:

- i) to note the report;
- ii) to continue to lobby Government (HM Treasury, Ministry of Housing, Communities & Local Government and the Department for Education in particular) along with local authority peers, the Local Government Association and the Association of Directors of Children's Services for more funding to cope with the mounting demand and new burdens presenting in Children's Services; and
- iii) to require the respective directors and Director of Resources to continue to closely monitor and manage service financial and operational performances, specifically Children's Services, Strategic Leisure Assets and Parking Services.

Steve Thompson
Director of Resources

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Blackpool Council

Revenue summary - budget, actual and forecast:

BLACKPOOL COUNCIL							
FORECAST GENERAL FUND POSITION AS AT 31 MARCH 2019							
SUMMARY							
APP.	GENERAL FUND NET REQUIREMENTS	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
		ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
3(a)	CHIEF EXECUTIVE	600	(281)	881	600	-	-
3(b)	GOVERNANCE & PARTNERSHIP SERVICES	1,646	786	960	1,746	100	-
3(b/c)	WARD BUDGETS	627	45	425	470	(157)	(312)
3(d)	RESOURCES	6,258	2,002	4,168	6,170	(88)	-
3(e)	COMMUNICATIONS AND REGENERATION	4,603	(1,387)	6,049	4,662	59	-
3(f)	STRATEGIC LEISURE ASSETS	766	100	2,060	2,160	1,394	-
3(g)	COMMUNITY & ENVIRONMENTAL SERVICES	43,705	(2,349)	46,056	43,707	2	-
3(h)	ADULT SERVICES	52,535	8,534	43,991	52,525	(10)	-
3(i)	CHILDREN'S SERVICES	38,316	3,431	39,072	42,503	4,187	-
3(j)	PUBLIC HEALTH	122	(541)	663	122	-	-
3(k)	BUDGETS OUTSIDE THE CASH LIMIT	13,194	2,732	10,820	13,552	358	-
	CAPITAL CHARGES	(30,994)	(7,749)	(23,245)	(30,994)	-	-
	NET COST OF SERVICES:	131,378	5,323	131,900	137,223	5,845	(312)
	CONTRIBUTIONS:						
	- TO / (FROM) RESERVES	(3,686)	-	(5,080)	(5,080)	(1,394)	
	- 2017/18 SERVICE UNDERSPENDS	(312)	-	(312)	(312)	-	
	- REVENUE CONSEQUENCES OF CAPITAL OUTLAY	285	-	285	285	-	
	CONTINGENCIES	(3,753)	-	(4,153)	(4,153)	(400)	
	LEVIES	453	-	453	453	-	
	CONTRIBUTIONS, etc.	(7,013)	-	(8,807)	(8,807)	(1,794)	
	TOTAL NET EXPENDITURE TO BE MET FROM PUBLIC FUNDS	124,365	5,323	123,093	128,416	4,051	
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(4,051)	(4,051)	(4,051)	
	NET REQUIREMENT AFTER WORKING BALANCES	124,365	5,323	119,042	124,365	-	
GENERAL BALANCES AS AT 1st APRIL 2018 PER STATEMENT OF ACCOUNTS 2017/18							4,034
In-year addition to General Fund Working Balances approved by the Executive on 18th June 2018							2,000
							6,034
In-year (reduction in) / addition to General Fund Working Balances							(4,051)
ESTIMATED UNEARMARKED WORKING BALANCES AS AT 31st MARCH 2019							1,983

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Blackpool Council - Chief Executive

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHIEF EXECUTIVE						
NET EXPENDITURE						
CHIEF EXECUTIVE	702	140	562	702	-	-
HUMAN RESOURCES, ORGANISATION AND WORKFORCE DEVELOPMENT	14	(109)	123	14	-	-
CHIEF EXECUTIVE TOTAL	716	31	685	716	-	-
CORPORATE DELIVERY UNIT	11	192	(181)	11	-	-
HOUSING	(127)	(504)	377	(127)	-	-
ASSISTANT CHIEF EXECUTIVE	(116)	(312)	196	(116)	-	-
TOTALS	600	(281)	881	600	-	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within the Chief Executive's Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

The Directorate is forecasting a break-even position for 2018/19.

Budget Holder – Mr N Jack, Chief Executive

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Blackpool Council – Governance and Partnership Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
GOVERNANCE & PARTNERSHIP SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,042	561	1,481	2,042	-	-
CORPORATE LEGAL SERVICES	1	126	(125)	1	-	-
INFORMATION GOVERNANCE	-	(9)	9	-	-	-
LIFE EVENTS & CUSTOMER CARE	(397)	108	(405)	(297)	100	-
GOVERNANCE & PARTNERSHIP SERVICES	1,646	786	960	1,746	100	-
WARDS	627	45	425	470	(157)	(312)
TOTALS	2,273	831	1,385	2,216	(57)	(312)

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Governance and Partnership Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service. Information Governance is a new service created to ensure the compliance with the new general data protection regulations.

Democratic Governance Service

The Democratic Governance Service is currently forecasting a break-even position.

Corporate Legal Services

This service is currently forecasting a break-even position.

Information Governance

This service is currently forecasting a break-even position.

Life Events & Customer Care

This service is forecasting a pressure of £100k. This is due to continuing pressure on income from the cremators.

Ward Budgets

Ward budgets are expected to underspend in 2018/19.

Budget Holder - Mr M Towers, Director of Governance and Partnership Services.

Blackpool Council
Ward Budgets
2018/19
Month 3

Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2018-19 Budget	2018-19 Budget Committed to <u>Approved</u> Schemes	Remaining 2018-19 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. A Williams	0	0	0	0	£24,610.24	£0.00	£24,610.24
Bispham Ward BC1002	Cllr. Clapham Cllr. Maycock	3	3	0	3	£18,602.61	£1,480.00	£17,122.61
Bloomfield Ward BC1003	Cllr. Cain Cllr. Hobson	1	0	1	0	£26,720.71	£0.00	£26,720.71
Brunswick Ward BC1004	Cllr. Blackburn Cllr. G Coleman	6	6	0	1	£49,002.75	£24,458.15	£24,544.60
Claremont Ward BC1005	Cllr. I Taylor Cllr. L Williams	7	7	0	1	£15,886.22	£8,821.76	£7,064.46
Clifton Ward BC1006	Cllr. Hutton Cllr. L Taylor	3	3	0	2	£21,959.25	£812.50	£21,146.75
Greenlands Ward BC1007	Cllr. Ryan Cllr. Mrs Wright	1	1	0	1	£42,571.30	£0.00	£42,571.30
Hawes Side Ward BC1008	Cllr. D Coleman Cllr. Critchley	3	3	0	0	£33,933.93	£10,500.00	£23,433.93
Highfield Ward BC1009	Cllr. Mrs Henderson MBE Cllr. Hunter	5	5	0	4	£32,282.97	£1,100.00	£31,182.97
Ingthorpe Ward BC1010	Cllr. Cross Cllr. Rowson	5	5	0	4	£15,263.43	£2,826.33	£12,437.10
Layton Ward BC1011	Cllr. Mrs Benson Cllr. Mitchell	3	3	0	1	£20,271.36	£3,315.37	£16,955.99
Marton Ward BC1012	Cllr. Singleton Cllr. Elmes	2	2	0	2	£29,027.62	£4,939.07	£24,088.55
Norbreck Ward BC1013	Cllr. Callow Cllr. Mrs Callow	2	2	0	2	£15,400.51	£600.00	£14,800.51
Park Ward BC1014	Cllr. Campbell Cllr. Kirkland	7	7	0	2	£37,143.35	£11,784.76	£25,358.59
Squires Gate Ward BC1015	Cllr. Cox Cllr. Humphreys	4	4	0	0	£18,805.06	£7,650.00	£11,155.06
Stanley Ward BC1016	Cllr. Roberts Cllr. Stansfield	4	4	0	4	£53,888.62	£15,257.20	£38,631.42
Talbot Ward BC1017	Cllr. I Coleman Cllr. Smith	4	4	0	0	£42,284.85	£5,382.00	£36,902.85
Tyldesley Ward BC1018	Cllr. Collett Cllr. Matthews	4	4	0	1	£45,302.66	£5,367.00	£39,935.66
Victoria Ward BC1019	Cllr. Jackson Cllr. Owen	3	3	0	1	£32,419.00	£22,040.50	£10,378.50
Warbreck Ward BC1020	Cllr. Scott Cllr. Mrs Scott	3	3	0	1	£21,412.45	£9,697.50	£11,714.95
Waterloo Ward BC1021	Cllr. O'Hara Cllr. Robertson BEM	2	2	0	1	£29,536.00	£199.75	£29,336.25

Ward Totals	72	71	1	31	£626,324.89	£136,231.89	£490,093.00
Unallocated Budget	-	-	-	-	£0.00	£0.00	£0.00
Income Budget	-	-	-	-	£0.00	£0.00	£0.00
Area Ward Totals	72	71	1	31	£626,324.89	£136,231.89	£490,093.00

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Blackpool Council - Resources

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	131	102	(51)	51	(80)	-
BENEFITS	(833)	(3,316)	2,461	(855)	(22)	-
REVENUES & EXCHEQUER SERVICES	1,164	339	807	1,146	(18)	-
CUSTOMER FIRST	15	142	(125)	17	2	-
ICT SERVICES	450	435	(19)	416	(34)	-
ACCOUNTANCY	14	388	(394)	(6)	(20)	-
RISK SERVICES	9	116	(91)	25	16	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	5,308	3,796	1,580	5,376	68	-
TOTALS	6,258	2,002	4,168	6,170	(88)	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Resources against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Procurement and Projects

The favourable variance of £80k is due to an over-achievement against the current year's income prediction and a staffing vacancy within the Energy area.

Benefits

The Benefits Service is forecasting an underspend of £22k on a gross budget of £4.1m. Monthly new claims processing figures continue to be good with the average days to process a Housing Benefit claim for Quarter 1 being 22 days. The overall cumulative processing time for new claims for Housing Benefit, new claims for Council Tax Reduction and changes in circumstances notifications for Quarter 1 was 13 days; this is well within the current target of 19 days.

Revenues and Exchequer Services

Revenues and Exchequer Services are forecasting an underspend of £18k, although 2 vacant posts are yet to be filled. The legacy pressure in the Payroll department has been fully offset by efficiencies in Revenues and additional forecast income expected into the Payroll department is contributing to the underspending position.

Customer First

Customer First is forecasting an overspend of £2k on a gross budget of £1.1m.

ICT Services

ICT is forecasting an underspend of £34k on a gross budget of £4.3m.

Accountancy

Accountancy is forecasting an underspend of £20k on a gross budget of £2m.

Risk Services

Risk Services are forecasting a £16k budget pressure but additional income opportunities are continuously being pursued.

Property Services (incl. Investment Portfolio)

Property Services are forecasting an overspend of £68k on a gross expenditure budget of £17m. The £800k Property Rationalisation target set in 2015/16 has now been achieved.

Summary of the revenue forecast

After 3 months of the financial year Resources are forecasting an £88k underspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

Budget Holder - Mr S Thompson, Director of Resources

Blackpool Council – Communications & Regeneration

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
COMMUNICATIONS & REGENERATION						
NET EXPENDITURE						
ECONOMIC DEVELOPMENT & CULTURAL SERVICES	503	(2,176)	2,679	503	-	-
GROWING PLACES	985	183	802	985	-	-
VISITOR ECONOMY	3,115	606	2,568	3,174	59	-
TOTALS	4,603	(1,387)	6,049	4,662	59	-

Commentary on the key issues:

Directorate Summary – basis

This Directorate was formally known as Places. A number of services have moved to other Directorates and Adult Learning has come in to the Directorate and is sitting under the Economic Development and Cultural Services area. The Revenue summary (above) lists the outturn projection for each individual service area within the Directorate against their respective, currently approved, revenue budget. The forecast outturn of £59k overspend is based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Economic Development and Cultural Services

This service is expecting a break-even position.

Growing Places

This service is expecting a break-even position.

Visitor Economy

This service is expecting a £59k overspend by the year-end. The Illuminations service is forecasting an overspend of £21k due to the saving put forward regarding additional income from digital advertising which will not now happen in 2018/19. It is hoped that additional income from schemes and sponsorship as well as a staff saving will bring this service to break-even. The remaining balance of £38k relates to CCTV. This is due to the increasing costs of monitoring and reducing income levels.

Budget Holder – Mr A Cavill, Director of Communications & Regeneration

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Blackpool Council – Strategic Leisure Assets

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR -JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	766	100	2,060	2,160	1,394	-
TOTALS	766	100	2,060	2,160	1,394	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

Key Issues

The Leisure Asset portfolio projected outturn for 2018/19 is currently £1,394k, taking the forecast cumulative deficit as at 2018/19 year-end to £8,138k. This position incorporates the increased debt financing costs associated with both the former Tower Lounge development and essential Tower steel structure renewal, together with increased marketing and insurance costs and revised income profile.

The Leisure Asset portfolio is currently forecast to break-even, in-year, during 2021/22.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

Budget Holder – Mr A Cavill, Director of Communications & Regeneration

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Blackpool Council – Community and Environmental Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	2018/19		F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
			PROJECTED SPEND £000	FORECAST OUTTURN £000		
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUSINESS SERVICES	471	48	351	399	(72)	-
LEISURE AND CATERING	2,927	1,039	2,022	3,061	134	-
PUBLIC PROTECTION	570	(90)	636	546	(24)	-
HIGHWAYS AND TRAFFIC MANAGEMENT SERVICES	15,831	(997)	16,827	15,830	(1)	-
STREET CLEANSING AND WASTE	18,677	(1,940)	20,618	18,678	1	-
COASTAL AND ENVIRONMENTAL PARTNERSHIPS	4,589	(140)	4,719	4,579	(10)	-
INTEGRATED TRANSPORT	640	(269)	883	614	(26)	-
TOTALS	43,705	(2,349)	46,056	43,707	2	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Business Services

There is a £72k surplus due to savings made to assist in funding pressures across the Directorate.

Leisure and Catering

There is a forecast pressure of £134k. £39k of this pressure relates to Breakfast provisions. The balance is income pressures.

Public Protection

There is a forecast surplus of £24k due to an improvement in income.

Highways and Traffic Management Services

There is a £1k surplus due to scheme income.

Street Cleansing and Waste

Street Cleansing and Waste has a pressure of £1k due to income shortfall.

The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve in 2018/19.

Coastal and Environmental Partnerships

There is a surplus of £10k due to savings made to assist in funding pressures across the Directorate.

Integrated Transport

There is a net surplus of £26k due to income.

Conclusion – Community and Environmental Services financial position

As at the end of month 3 the Community and Environmental Services Directorate is forecasting an overall overspend of £2k for the financial year to March 2019 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves in 2018/19.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

Blackpool Council - Adult Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	ADJUSTED CASH LIMITED BUDGET £000	2018/19		F/CAST FULL YEAR VAR. (UNDER) / OVER £000		
		EXPENDITURE APR - JUN £000	PROJECTED SPEND £000		FORECAST OUTTURN £000	
ADULT SERVICES						
ADULT SOCIAL CARE	6,930	1,764	5,115	6,879	(51)	-
CARE & SUPPORT	10,650	2,154	8,525	10,679	29	-
COMMISSIONING & CONTRACTS TEAM	746	(85)	839	754	8	-
ADULT COMMISSIONING PLACEMENTS	33,449	4,941	28,527	33,468	19	-
ADULT SAFEGUARDING	760	(240)	985	745	(15)	-
TOTALS	52,535	8,534	43,991	52,525	(10)	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual service within the Adult Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Better Care Fund

The Better Care Fund Schedule of Schemes for 2018/19 is being finalised and the plan is to produce a budget monitoring report in month 4.

Adult Commissioning Placements (Social Care Packages)

The Adult Commissioning Placements Budget is forecasting an £19k overspend on £56m gross expenditure budget.

Commissioning & Contracts Team

Commissioning & Contracts is currently forecast to overspend by £8k.

Care & Support

Care & Support is currently forecast to overspend by £29k on a gross budget of £11m.

Adult Social Care

Adult Social Care is currently forecast to be £51k underspent due to vacant posts within the service.

Adult Safeguarding

The Adult Safeguarding Division is forecast to underspend by £15k on their staffing budget due to the vacant Principal Social Worker post.

Summary of the Adult Services financial position

As at the end of June 2018 the Adult Services Directorate is forecasting an overall underspend of £10k for the financial year to March 2019 on a gross budget of £78m.

Budget Holder – K Smith, Director of Adult Services

Blackpool Council – Children’s Services

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
CHILDREN'S SERVICES						
NET EXPENDITURE						
LOCAL SCHOOLS BUDGET - ISB	79,443	3,748	75,695	79,443	-	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	290	15	275	290	-	-
EDUCATION	20,077	3,153	17,260	20,413	336	-
EARLY HELP FOR CHILDREN AND FAMILIES	142	36	106	142	-	-
BUSINESS SUPPORT AND RESOURCES	8,242	3,212	5,683	8,895	653	-
DEDICATED SCHOOL GRANT	(108,794)	(12,594)	(96,853)	(109,447)	(653)	-
CARRY FORWARD OF DSG UNDER/(OVER) SPEND	(400)	-	(736)	(736)	(336)	-
TOTAL DSG FUNDED SERVICES	(1,000)	(2,430)	1,430	(1,000)	-	-
CHILDREN'S SERVICES DEPRECIATION	2,011	-	2,011	2,011	-	-
EDUCATION	3,017	904	2,957	3,861	844	-
EARLY HELP FOR CHILDREN AND FAMILIES	5,268	(1,705)	6,909	5,204	(64)	-
CHILDREN'S SOCIAL CARE	28,233	6,564	25,094	31,658	3,425	-
BUSINESS SUPPORT AND RESOURCES	837	102	737	839	2	-
LOCAL SERVICES SUPPORT GRANT	-	(4)	(16)	(20)	(20)	-
SCHOOL IMPROVEMENT GRANT	(50)	-	(50)	(50)	-	-
TOTAL COUNCIL FUNDED SERVICES	39,316	5,861	37,642	43,503	4,187	-
TOTALS	38,316	3,431	39,072	42,503	4,187	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual service within the Children’s Services Directorate against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Children’s Social Care

Children’s Social Care is forecasting an overspend of £3,425k due to ongoing demand pressures relating to Looked After Children (LAC) numbers.

When budgets were set, LAC numbers were around 530. Early in the financial year a review of each individual LAC placement was carried out and a plan put in place for every child, which included stepping young people down into lower cost placements, and discharging them from care to be resettled at home with their families, wherever this was appropriate and safe. These plans were reflected in detailed budget forecasts which resulted in an anticipated overspend at the beginning of the financial year of £2.2m.

During the last few months, LAC numbers have increased, and currently stand at 554. This increase has undoubtedly placed the budget under further pressure, but the breakdown of a number of existing placements has also contributed significantly to the higher forecast overspend. Additional costs for the financial year attributable to children with complex needs being moved into more expensive placement categories, requiring additional support or being unable to step down as early as planned, amount to more than £700k.

Work is ongoing to reduce both LAC numbers and placement costs. All new admissions into care require Senior Service Manager approval. There is now a Commissioning role in place, the purpose of which is to scrutinise and challenge the cost of the most expensive external placements, and work is underway to review the sufficiency of placement provision across the town, which is monitored through a monthly meeting chaired by the Director of Children's Services.

The current overspend forecast does not anticipate any further increase in LAC numbers. Although some new admissions into care are inevitable, the assumption is that the management measures being put in place will enable the service to maintain numbers at or below current levels for the remainder of the financial year.

Dedicated Schools Grant Funded Services

The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which includes amounts that are devolved through the Individual School Budget (ISB), together with centrally-retained pupil-related services as listed in the revenue summary. Any under or overspends against services funded by the DSG will be carried forward to 2019/20 and, in the case of overspends, become the first call on the grant in that year.

Education

The overspend in the Education division relates to the Special Educational Needs (SEN) Transport service which are partly due to demand pressures and partly due to the savings target of £320k that was applied in 2017/18 but not achieved.

Summary of the Children's Services financial position

As at the end of June 2018 the Children's Services Directorate is forecasting an overspend of £4.187m for the financial year to March 2019.

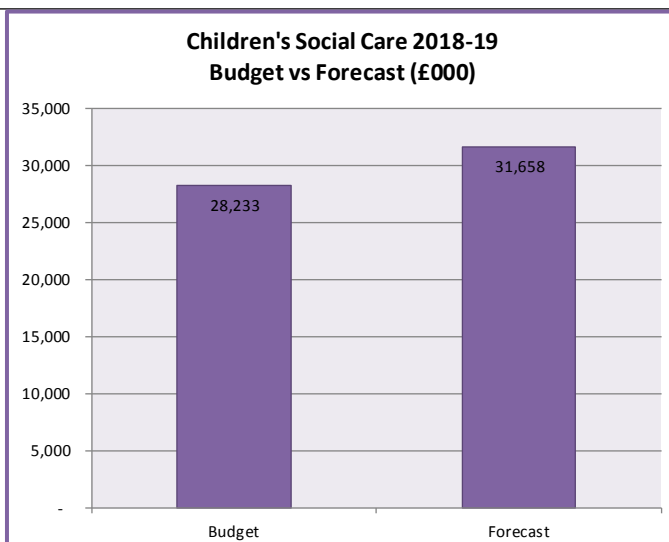
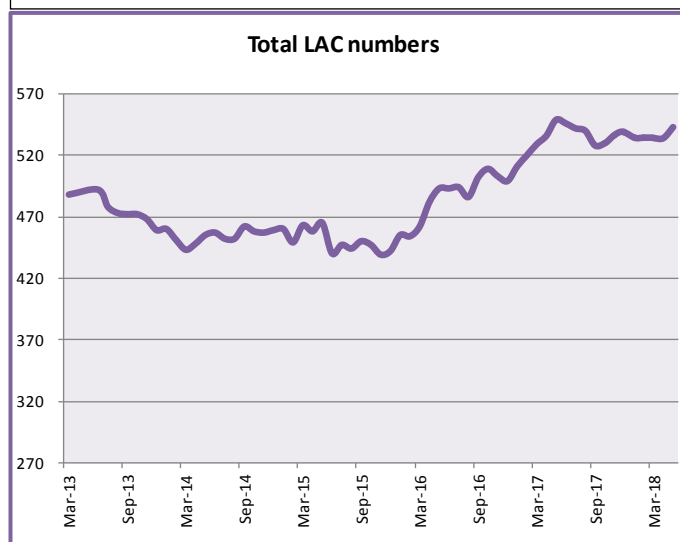
Budget Holder – Mrs D Booth, Director of Children's Services

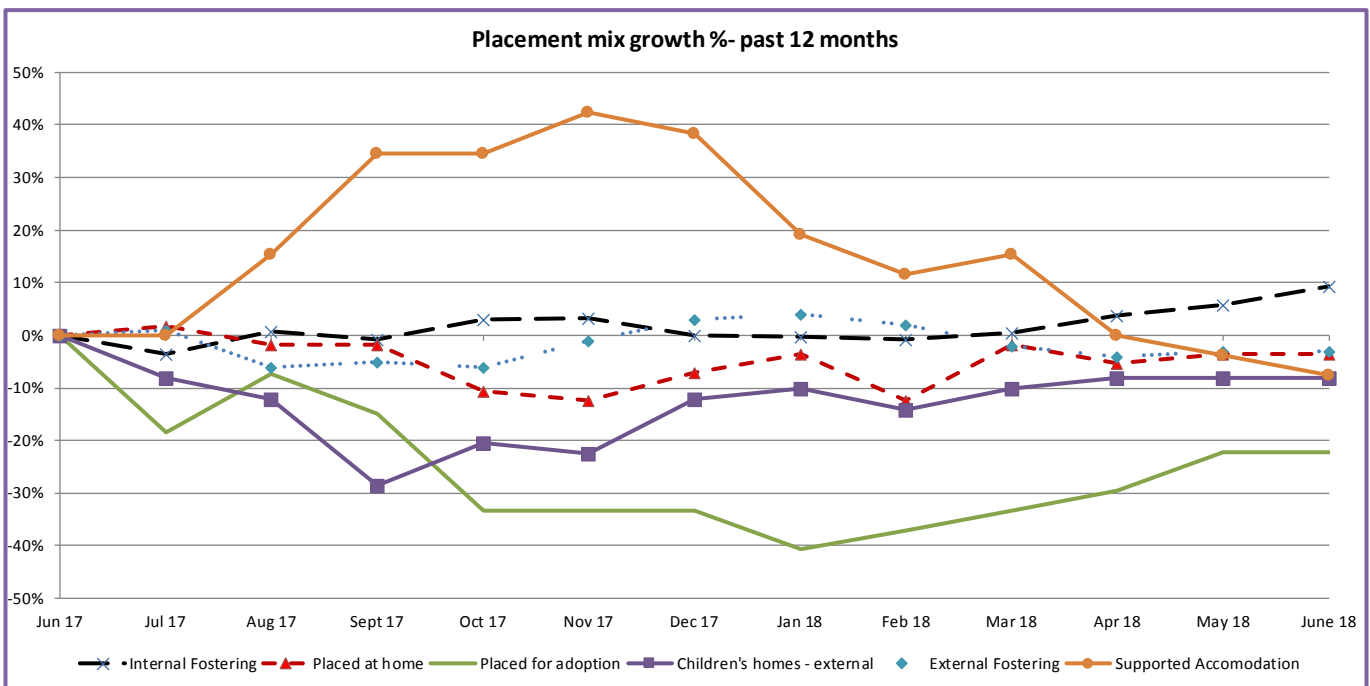
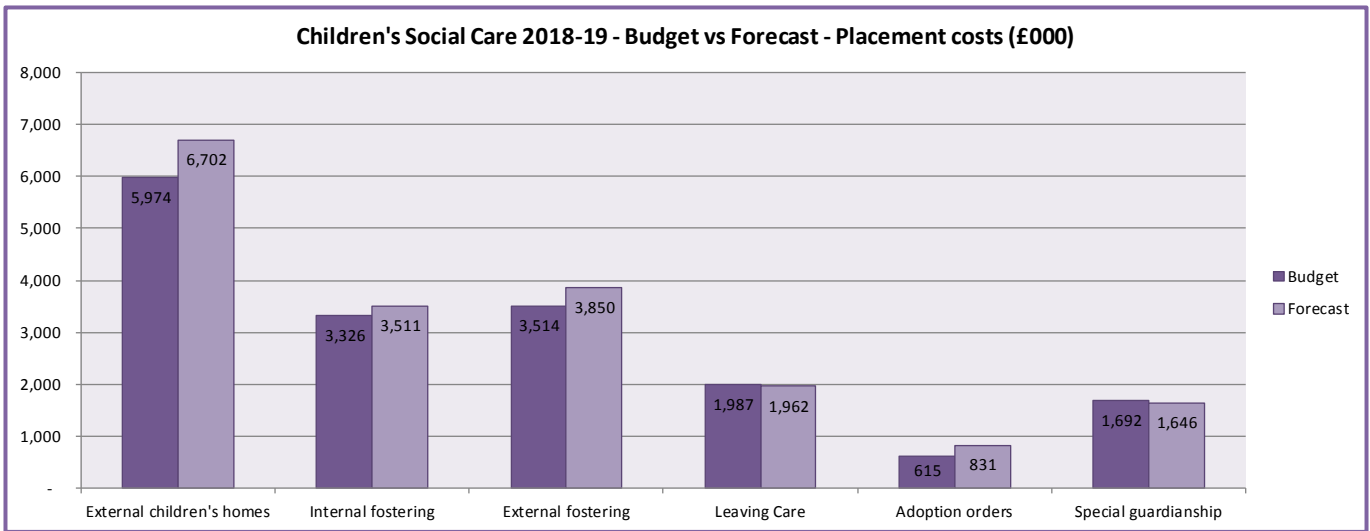
Children's Social Care Trends

Date	External Placements Projection						Supported Accommodation			Internal Fostering			LAC numbers
	Fostering			Residential			Number	% of LAC	£ per placement	Number	% of LAC	£ per placement	No.
	Number	% of LAC	£ per placement	Number	% of LAC	£ per placement							
Jun-13	72	15%	36,202	41	8%	111,596	16	3%	no data	263	53%	11,887	492
Sep-13	66	14%	35,667	33	7%	111,523	17	4%	no data	272	58%	11,908	472
Dec-13	69	15%	36,560	30	7%	117,073	17	4%	no data	260	57%	11,828	459
Mar-14	64	14%	34,058	27	6%	118,473	15	3%	no data	248	56%	11,757	443
Jun-14	74	16%	35,928	25	5%	102,561	18	4%	no data	250	55%	12,833	457
Sep-14	75	16%	37,655	21	5%	121,210	27	6%	no data	237	51%	12,570	462
Dec-14	70	15%	38,760	18	4%	124,281	23	5%	no data	243	53%	12,474	459
Mar-15	73	16%	40,155	23	5%	128,868	19	4%	no data	244	53%	12,374	463
Jun-15	74	17%	40,625	25	6%	147,777	20	5%	no data	219	50%	12,541	440
Sep-15	73	16%	40,040	25	6%	142,934	16	4%	no data	225	50%	12,549	450
Dec-15	70	16%	41,243	27	6%	145,196	17	4%	no data	217	49%	12,428	442
Mar-16	69	15%	42,215	29	6%	146,120	22	5%	no data	257	56%	12,453	462
Jun-16	77	16%	42,145	34	7%	157,136	28	6%	38,608	259	53%	12,630	493
Sep-16	84	17%	42,750	32	6%	169,996	27	5%	41,376	254	51%	12,688	502
Dec-16	89	18%	43,038	36	7%	175,954	28	6%	41,037	258	52%	12,857	499
Mar-17	103	19%	43,502	44	8%	179,669	26	5%	42,416	269	51%	12,872	529
Jun-17	100	18%	40,933	49	9%	151,450	26	5%	60,946	272	50%	13,227	546
Sep-17	95	18%	40,991	35	7%	161,487	36	7%	57,928	270	51%	13,213	528
Dec-17	103	19%	41,277	43	8%	162,623	36	7%	58,358	272	50%	13,169	539
Mar-18	98	18%	41,099	44	8%	165,935	30	6%	55,728	273	51%	13,116	534
May-18	97	18%	41,186	45	8%	162,220	25	5%	42,496	288	53%	13,767	543
Jun-18	97	18%	40,083	45	8%	164,794	24	4%	48,006	297	54%	13,403	554

Note:

The variance between the current total number of Looked After Children (554) and the total internal fostering and external placement numbers (463 FTE) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.





Blackpool Council – Public Health

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,034	4,773	(3,739)	1,034	-	-
HEALTHCARE AND HEALTH IMPROVEMENT	145	8	137	145	-	-
CHILDREN (5-19) - PUBLIC HEALTH PROGRAMMES	600	-	600	600	-	-
CHILDREN'S 0-5 SERVICES	2,454	-	2,454	2,454	-	-
HEALTH PROTECTION-MANDATED AND LICENCES	21	(2)	23	21	-	-
TOBACCO CONTROL	354	11	343	354	-	-
MENTAL HEALTH AND WELLBEING	-	(6)	6	-	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,165	28	2,137	2,165	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	2,675	620	2,055	2,675	-	-
HARM REDUCTION (SEXUAL HEALTH, DRUGS AND ALCOHOL)	860	141	719	860	-	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	78	-	78	78	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	8,065	(1,458)	9,523	8,065	-	-
GRANT	(18,428)	(4,607)	(13,821)	(18,428)	-	-
COMMUNITY SAFETY	99	(49)	148	99	-	-
TOTALS	122	(541)	663	122	-	-

Commentary on the key issues:

Directorate Summary – basis

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the service leads.

Public Health Grant

The Public Health Grant is a central government grant which is ring-fenced. The ring-fencing has now been extended from March 2018 to March 2020.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment.

Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

Summary of the Public Health Directorate financial position

As at the end of June 2018, the Public Health Directorate is forecasting an overall spend of the full grant, £18,428,000, for the financial year to March 2019.

Budget Holder – Dr Arif Rajpura, Director of Public Health

Blackpool Council – Budgets Outside the Cash Limit

Revenue summary - budget, actual and forecast:

FUNCTIONS OF THE SERVICE	BUDGET	EXPENDITURE			VARIANCE	2017/18 (UNDER)/OVER SPEND B/FWD £000
	2018/19					
	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR - JUN £000	PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER)/ OVER £000	
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	9,829	2,445	7,334	9,779	(50)	-
PARKING SERVICES	(4,799)	(809)	(3,403)	(4,212)	587	-
CORPORATE SUBSCRIPTIONS	152	77	75	152	-	-
HOUSING BENEFITS	1,384	340	1,044	1,384	-	-
COUNCIL TAX & NNDR COST OF COLLECTION	1,103	273	830	1,103	-	-
SUBSIDIARY COMPANIES	(1,115)	(92)	(1,202)	(1,294)	(179)	-
LAND CHARGES	(51)	(58)	7	(51)	-	-
CONCESSIONARY FARES	4,266	(50)	4,316	4,266	-	-
EMPLOYERS PREVIOUS YEARS' PENSION LIABILITY	2,890	722	2,168	2,890	-	-
NEW HOMES BONUS	(465)	(116)	(349)	(465)	-	-
TOTALS	13,194	2,732	10,820	13,552	358	-

Commentary on the key issues:

Directorate Summary - basis

The Revenue summary (above) lists the latest outturn projection for each individual service categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime. Forecast outturns are based upon actual financial performance for the first 3 months of 2018/19 together with predictions of performance, anticipated pressures and savings in the remainder of the financial year, which have been agreed by each designated budget manager.

Treasury Management

Treasury Management is forecasting an underspend of £50k. The Council is currently using temporary and long-term borrowing to finance Prudentially-funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the Treasury team will continue to use a mix of both temporary and long-term borrowing to fund planned capital expenditure. This offsets the Business Loans Fund which now has a savings target of £2,250k.

Parking Services

This service is forecasting a pressure of £587k; this pressure is mainly due to 'on-street parking' schemes not being feasible, loss of parking spaces, prudential borrowing costs, increased business rates and reduced income from staff parking. As at Week 16 (w/e 15th July) parking income is at £1.8m with patronage at 400,662. Car park patronage is up by 10,459 and income is up by £130,083 on 2017/18. On-Street Pay and Display is down on patronage by 20,587 and income is down by £19,372. This increase in income, which is in part off set by reinstating the potential effect of a Christmas parking scheme, is reflected in the reduction of forecast pressure from month 2.

Subsidiary Companies

This service is now forecasting a favourable variance of £179k. This is due to the reducing balance payback of Prudentially-borrowed schemes.

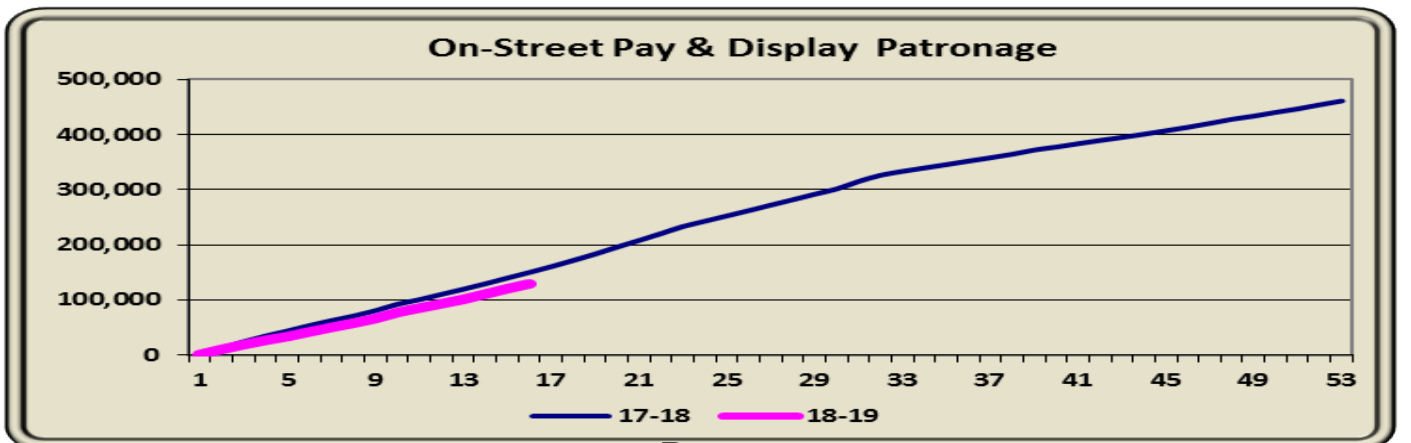
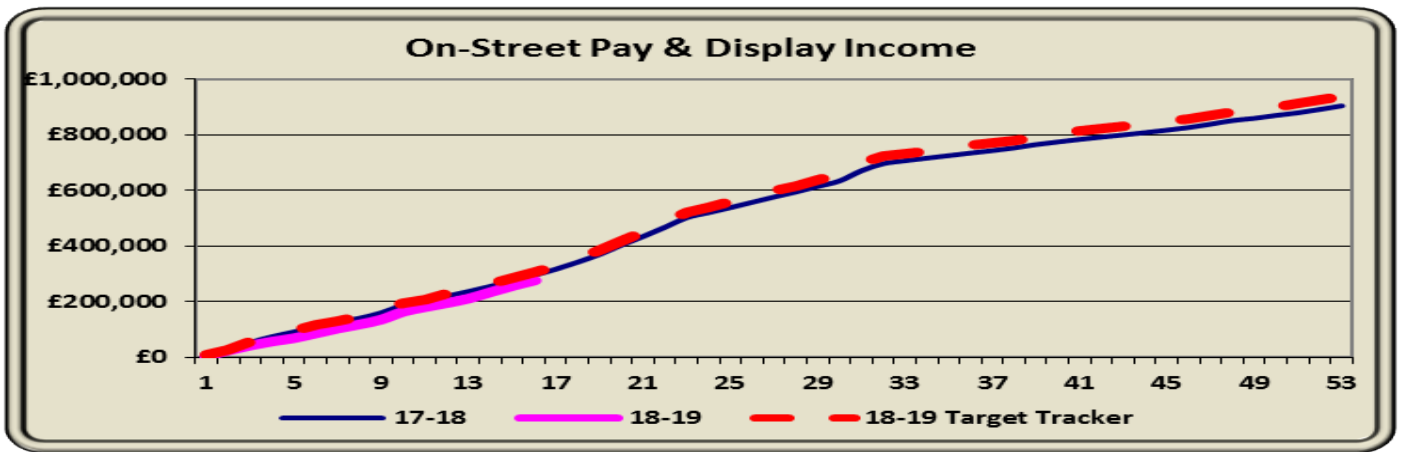
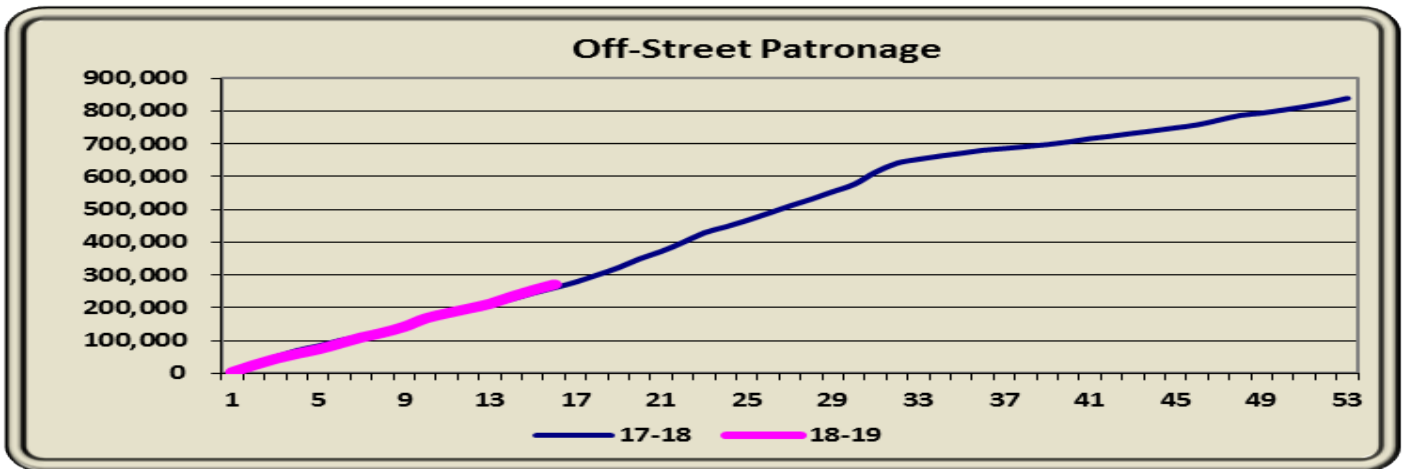
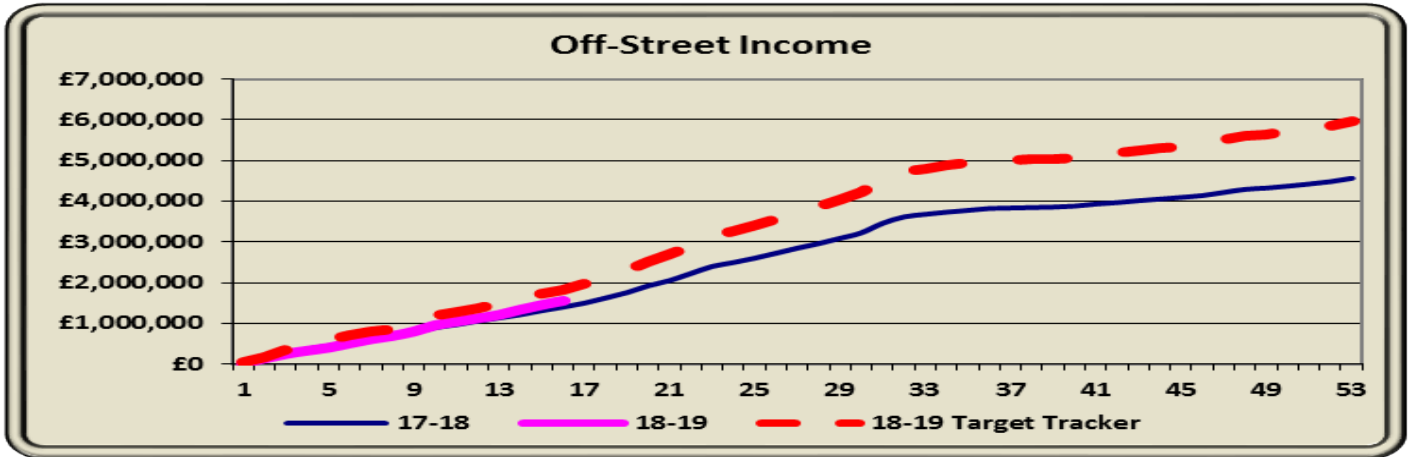
Land Charges

This service is forecasting a break-even position for 2018/19.

Summary of the revenue forecasts

After 3 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £358k overspend.

Car Parking Trends



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**2018/19 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/18	Budget Brought Forward 2017/18	Capital Programme 2018/19 as approved by Exec.	Total Available Budget 2018/19	Spend to Date April - June	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Resources									
Property and Asset Management									
Central Business District Phase 1	40,432	38,120	2,312	-	2,312	-	-	-	
Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
ICT Refresh	1,650	1,583	67	-	67	321	(254)	-	
CLC Remodelling scheme	859	705	154	-	154	(4)	158	-	
Municipal Building Works	2,668	2,908	(240)	-	(240)	(14)	-	-	
Other Resources Schemes	1,192	913	279	-	279	4	275	-	
Total Resources	48,209	45,637	2,572	-	2,572	307	179	-	
Director Responsible for Adult Services									
Support to Vulnerable Adults - Grants	5,963	4,292	38	1,633	1,671	11	1,660	-	
Other Adult Services Schemes	4,494	3,284	770	440	1,210	91	1,119	-	
Total Adult Services	10,457	7,576	808	2,073	2,881	102	2,779	-	
Director Responsible for Community and Environmental Services									
Anchorsholme Seawall	27,515	25,171	2,344	-	2,344	-	-	-	
Coastal Protection Studies	1,463	1,423	40	-	40	-	40	-	
Marton Mere Pumping Station & Spillway	415	372	43	-	43	-	-	-	
Marton Mere HLF	360	332	28	-	28	-	-	-	
Transport									
Blackpool/Fleetwood Tramway	99,990	93,057	6,933	-	6,933	214	-	-	
Tramway Extension	16,400	7,352	-	-	-	1,281	7,767	-	
Sintropher	1,903	2,780	(876)	-	(876)	-	-	-	
Bridges	11,365	9,897	269	1,199	1,468	250	1,218	-	
Total Community and Environmental Services	159,411	140,384	8,781	1,199	9,980	1,745	9,025	-	

**2018/19 CAPITAL MONITORING
MONTH 3**

	Total Scheme Budget	Spend as at 31/3/18	Budget Brought Forward 2017/18	Capital Programme 2018/19 as approved by Exec.	Total Available Budget 2018/19	Spend to Date April - June	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Governance & Partnership									
Carleton Crematorium Works 2018-20	1,860	-	-	1,860	1,860	29	1,831	-	
Carleton Crematorium Café	-	-	-	-	-	-	-	-	
Total Governance & Partnership	1,860	-	-	1,860	1,860	29	1,831	-	
Director Responsible for Communication and Regeneration									
Others									
College Relocation/Illumination Depot	12,905	13,924	(1,019)	100	(919)	-	-	-	
Leisure Assets	62,099	61,414	685	-	685	-	685	-	
Conference Centre	26,600	2,203	5,797	18,600	24,397	3,192	20,205	-	
Leopold Grove	557	503	54	-	54	-	54	-	
Spanish Hall roof & façade	1,995	164	1,831	-	1,831	241	1,590	-	
CBD Phase 2 - Hotel	24,500	1,178	3,943	2,581	6,524	29	6,495	-	
Other	808	667	141	-	141	41	100	-	
Transport									
Local Transport Plan 2016/17	860	824	36	-	36	5	31	-	
Local Transport Plan Project 30 2016/17	583	583	-	-	-	-	-	-	
Local Transport Plan Quality Corridor 2016/17	82	82	-	-	-	-	-	-	
Local Transport Plan ITM 2016/17	165	165	-	-	-	-	-	-	
Local Transport Plan 2017/18	1,304	558	746	-	746	71	675	-	
Local Transport Plan Project 30 2017/18	523	523	-	-	-	-	-	-	
Local Transport Plan Quality Corridor 2017/18	200	160	40	-	40	-	40	-	
Local Transport Plan 2018/19	1,764	-	-	1,764	1,764	127	1,637	-	
Local Transport Plan Project 30 2018/19	483	-	-	483	483	-	483	-	
Local Transport Plan Quality Corridor 2018/19	279	-	-	279	279	-	279	-	
Quality Corridor	6,600	1,956	302	2,478	2,780	460	2,320	-	
Intelligent Traffic Management	1,510	1,526	(16)	-	(16)	4	(20)	-	
Total Communication and Regeneration	143,817	86,430	12,540	26,285	38,825	4,170	34,574	-	

**2018/19 CAPITAL MONITORING
MONTH 3**

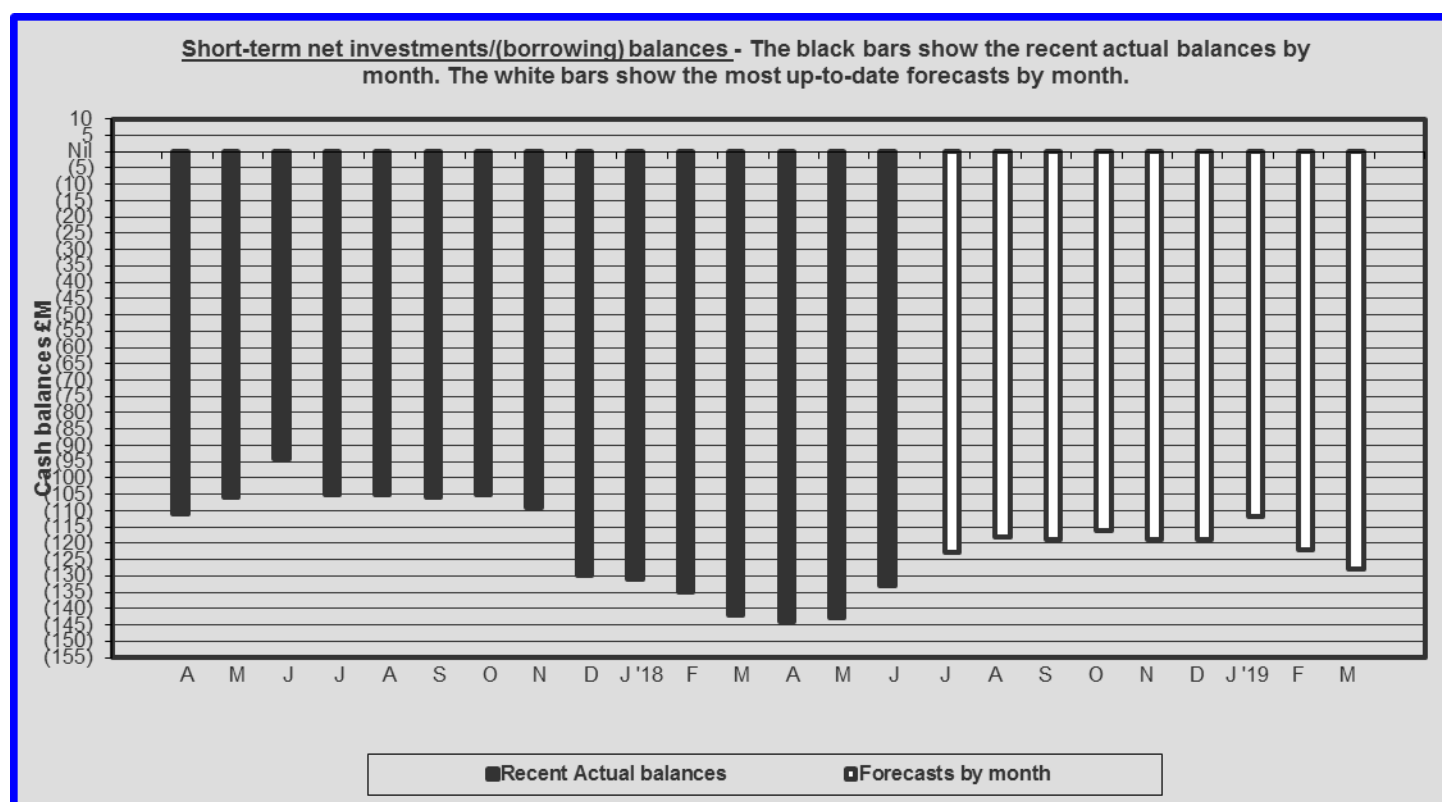
	Total Scheme Budget	Spend as at 31/3/18	Budget Brought Forward 2017/18	Capital Programme 2018/19 as approved by Exec.	Total Available Budget 2018/19	Spend to Date April - June	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Chief Executive									
Housing									
Foxhall Village	12,500	12,276	224	-	224	50	174	-	
Work towards Decent Homes Standard	5,260	-	-	5,260	5,260	57	5,203	-	
Queens Park Redevelopment Ph2	12,202	9,557	-	1,586	1,586	313	1,273	-	
Total Chief Executive	29,962	21,833	224	6,846	7,070	420	6,650	-	
Director Responsible for Children's Services									
Devolved Capital to Schools	344	196	148	-	148	5	143	-	
Woodlands Development Scheme	1,700	1,446	254	-	254	403	(149)	-	
Demolition Aspire	440	409	31	-	31	(11)	-	-	
Basic Need	5,495	205	722	4,568	5,290	140	835	-	
Condition	292	32	260	-	260	-	260	-	
Other Children's Schemes	625	556	71	-	71	4	67	-	
Total Children's Services	8,896	2,844	1,486	4,568	6,054	541	1,156	-	
CAPITAL TOTAL	402,612	304,704	26,411	42,831	69,242	7,314	56,194	-	

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Blackpool Council

Cash summary - budget, actual and forecast:

CASH FLOW - SUMMARY - 18/19							
FULL YEAR CASH FLOW ORIGINAL BUDGET (*)	APR-JUN CASH FLOW ORIGINAL BUDGET (*)	APR - JUN CASH FLOW ACTUAL	JUL - MAR CASH FLOW FORECAST	(*) THE CASH FLOW BUDGET IS CONSISTENT WITH THE REVENUE BUDGET AND THE CAPITAL PROGRAMME IN TOTAL. THE BUDGETED CASH FLOW PHASING IS BASED ON DETAILED EXPECTATIONS AND PAST EXPERIENCE	APR - JUN MORE / (LESS) CASH ACTUAL vs ORIGINAL BUDGET	JUL - MAR MORE / (LESS) CASH FORECAST vs ORIGINAL BUDGET	FULL YEAR MORE / (LESS) AS NOW FORECAST vs ORIGINAL BUDGET
£M	£M	£M	£M		£M	£M	£M
				RECEIPTS			
74	18	21	56	Housing Benefit & Subsidy	3	-	3
106	28	24	77	Council tax and NNDR	(4)	(1)	(5)
12	3	4	9	VAT	1	-	1
30	8	9	18	RSG & BRR	1	(4)	(3)
99	26	41	82	Other Grants	15	9	24
100	25	28	75	Other Income	3	-	3
-	-	65	9	Money Market Transactions Received	65	9	74
25	25	28	89	Receipt of Loans	3	89	92
446	133	220	415	RECEIPTS - NORMAL ACTIVITIES	87	102	189
				PAYMENTS			
9	2	2	7	Police & Fire	-	-	-
249	61	77	211	General Creditors	(16)	(23)	(39)
-	-	-	-	RSG & BRR	-	-	-
109	27	24	79	Salaries & wages	3	3	6
65	16	16	48	Housing Benefits	-	1	1
172	35	104	189	Money Market Transactions Paid Out	(69)	(52)	(121)
604	141	223	534	PAYMENTS - NORMAL ACTIVITIES	(82)	(71)	(153)
(158)	(8)	(3)	(119)	NET CASH FLOW IN/(OUT)	5	31	36
A	B	C	D		= C less B	= D less (A-B)	

Cash - short-term net investments/(borrowing) balances:

Commentary on Cash Movements during the year:

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 3 months of the year the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has decreased since 31st March 2018 due to the receipt of grant income from central government in advance of expenditure. The Council is predominantly using temporary borrowing to finance Prudentially-funded capital expenditure, though is switching to fixed Public Works Loan Board loans as and when opportune to do so (including £8m on loans made to Blackpool Transport Services in order to refresh the bus fleet) and exploring the soon-to-launch first bond issue of the Municipal Bonds Agency. The take-up of loans from the Business Loans Fund is expected to continue steadily during 2018/19.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31st March 2019.

Blackpool Council

Balance Sheet / Working capital:

BALANCE SHEET 2018/2019				
LAST Y/END		CURRENT	CHANGE	NEXT Y/END
31 Mar 18		30 Jun 18	Movement since	31 Mar 19
Draft		Actual	31 Mar 18	Forecast
£000s		£000s	£000s	£000s
768,815	Property, Plant and Equipment	776,129	7,314	838,057
62,281	Long-term Assets	67,188	4,907	96,781
	Current Assets			
51,094	Debtors	50,500	(594)	55,000
416	Inventories	414	(2)	400
9,366	Cash and cash equivalents	7,922	(1,444)	9,500
891,972	Total Assets	902,153	10,181	999,738
	Current Liabilities			
(153,776)	Borrowing Repayable within 12 months	(144,276)	9,500	(160,000)
(58,992)	Creditors	(56,700)	2,292	(52,000)
	Long-term Liabilities			
(90,343)	Borrowing Repayable in excess of 12 months	(90,343)	-	(94,700)
(13,197)	Capital Grants in Advance	(13,197)	-	(13,000)
(15,151)	Provisions	(14,916)	235	(15,000)
(289,734)	Other Long-term Liabilities	(347,269)	(57,535)	(320,000)
270,779	Total Assets less Liabilities	235,452	(35,327)	345,038
	Reserves			
(57,805)	Usable Reserves	(54,512)	3,293	(52,428)
(212,974)	Unusable Reserves	(180,940)	32,034	(292,610)
(270,779)	Total Reserves	(235,452)	35,327	(345,038)

Commentary on the key issues:

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 3. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold.

Over the 3-month period there has been a reduction in short-term borrowing of £9.5m due to the receipt of grant income from central government in advance of expenditure. The Council is using temporary borrowing to fund the capital programme (£7.3m) and to fund the increase in long-term assets (£4.9m).

Report to:	TOURISM, RESOURCES AND ECONOMY SCRUTINY COMMITTEE
Relevant Officer:	Philip Welsh, Head of Tourism and Communications
Date of Meeting	12 September 2018

PARKING SERVICES PERFORMANCE REPORT

1.0 Purpose of the report:

- 1.1 To provide information on the Performance data of Council owned and managed car parks and on street parking, both with regards to patronage and income in 2017/2018, with comparisons to the previous year.

2.0 Recommendation(s):

- 2.1 To consider the performance of parking services and to identify any further areas for scrutiny as appropriate.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of the report, which had been requested by the Committee.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget Yes

3.3 Other alternative options to be considered:

None

4.0 Council Priority:

- 4.1 The relevant Council Priority is "Maximising growth and opportunity across Blackpool."

5.0 Background Information

- 5.1 There are two types of car parking: 'On Street', which relates to the parking bays along a street such as those on Topping Street and Albert Road, and 'Off Street', which relates to parking within a car park. There are approximately 900 pay and display On Street bays, mainly within the town centre and along the Promenade. There are 22 Council-owned car parks, plus two car parks which are managed by the Council although privately owned, with approximately 5280 parking spaces, of which 96 are for coaches, four for Motorhomes and the rest for cars. There are also some areas specifically designated for use by motorcycles within West Street, East Topping Street, Lytham Road, Gynn Square, Central, Chapel Street and Bonny Street car parks providing a total of 90 bays. Some of the car parks are located within the town centre and could be described as short-term car parks as they are mainly used by those shopping in the town centre. These include Tower Street, West Street, Queen Street and East Topping Street car park. Some are located outside the town centre and are used by commuters during quieter periods, or by those attending large events such as the Illuminations or the fireworks events when the town is very busy. These include Gynn Square, Banks Street, Cocker Street and Cocker Square car parks. An additional number of car parks are located alongside Yeadon Way and Seaside Way and are used by visitors during busy periods, those going to football matches, those based at the offices within Blackpool Stadium and some commuters. These include South, Bloomfield Road, Lonsdale Road and Seaside Way car parks.
- 5.2 Patronage can be affected by a number of different factors. For example, the protracted heatwave experienced over May and June this year attracted large volumes of additional visitors and this is reflected in the strong performance on parking revenue over those months. In addition, the investment in the new rollercoaster at Blackpool Pleasure Beach has attracted significant numbers of additional visitors, increasing patronage on car parks to the south of the town.

Conversely, the town centre improvement works being undertaken at various locations has had a temporary negative impact on usage, particularly on-street. This patronage should return to normal levels as streets are re-opened following the completion of works. The main impact on town centre parking revenue in the coming months will be as a result of the Tower Street car park which has now been handed over to developers for the proposed construction of the new Wilko store and IMAX cinema. Similarly, discounted parking schemes targeted at specific periods such as Christmas can also distort both income and patronage.

The charts below illustrate income and patronage at Council car parks and the various on-street locations with a comparison against the previous year. The charts also demonstrate the impact of investment that has been made in new car park locations (Bethesda and Wimbourne Place) and in new pay and display equipment that provides a much enhanced user experience.

5.3 Off Street Parking

5.3.1

Sorted By Users 17-18					
Location	17-18		16-17	Variance	%
Bonny Street	313,109		338,654	-25,545	-8
Tower Street	162,597		165,007	-2,410	-1
West Street Multi-Storey	104,957		116,900	-11,943	-10
Filey Place	94,974		97,707	-2,733	-3
Bolton Street	59,099		63,086	-3,987	-6
South Beach	57,355		56,444	911	2
Cocker Square	33,940		34,532	-592	-2
South Car Park	30,471		32,011	-1,540	-5
Talbot Rd Multi-Storey	25,881		33,424	-7,543	-23
Lonsdale Road	23,450		25,282	-1,832	-7
Chapel Street Surface	15,269		17,275	-2,006	-12
Seasiders Way	10,919		11,783	-864	-7
Central	10,754		14,543	-3,789	-26
South King Street	10,578		10,262	316	3
Banks Street	10,523		13,087	-2,564	-20
Foxhall Village	8,455		7,231	1,224	17
East Topping Street	6,509		6,691	-182	-3
Bethesda Square	6,310		1,678	4,632	376
Cocker Street	5,572		6,691	-1,119	-18
Gynn Square	5,436		5,607	-171	-3
Wimbourne Place	4,910		242	4,668	1,929
Bloomfield Road	4,278		4,356	-78	-2
Queen Street	3,822		3,912	-90	-2
Lytham Road	3,603		2,620	983	38
	1,012,771		1,069,025	-56,254	
Overall variance minus new locations -6%					

New machine(s)
installed

New site 16-17

5.3.2

Sorted By % Increase				
Location	17-18	16-17	Variance	%
Wimbourne Place	4,910	242	4,668	1,929
Bethesda Square	6,310	1,678	4,632	376
Lytham Road	3,603	2,620	983	38
Foxhall Village	8,455	7,231	1,224	17
South King Street	10,578	10,262	316	3
South Beach	57,355	56,444	911	2
Tower Street	162,597	165,007	-2,410	-1
Bloomfield Road	4,278	4,356	-78	-2
Cocker Square	33,940	34,532	-592	-2
Queen Street	3,822	3,912	-90	-2
East Topping Street	6,509	6,691	-182	-3
Filey Place	94,974	97,707	-2,733	-3
Gynn Square	5,436	5,607	-171	-3
South Car Park	30,471	32,011	-1,540	-5
Bolton Street	59,099	63,086	-3,987	-6
Lonsdale Road	23,450	25,282	-1,832	-7
Seasiders Way	10,919	11,783	-864	-7
Bonny Street	313,109	338,654	-25,545	-8
West Street Multi-Storey	104,957	116,900	-11,943	-10
Chapel Street Surface	15,269	17,275	-2,006	-12
Cocker Street	5,572	6,691	-1,119	-18
Banks Street	10,523	13,087	-2,564	-20
Talbot Rd Multi-Storey	25,881	33,424	-7,543	-23
Central	10,754	14,543	-3,789	-26
	1,012,771	1,069,025	-56,254	

New machine(s)
installed

New site 16-17

Sorted By Income 17-18				
Location	17-18	16-17	Variance	%
Central	£1,777,327	£1,750,800	£26,528	2
West Street Multi-Storey	£512,189	£532,668	-£20,479	-4
South Beach	£403,899	£385,072	£18,827	5
East Topping Street	£392,984	£387,928	£5,055	1
Tower Street	£350,227	£348,794	£1,433	0
Bonny Street	£295,572	£288,807	£6,764	2
South Car Park	£196,032	£175,721	£20,310	12
Chapel Street Surface	£189,937	£180,294	£9,643	5
Lonsdale Road	£155,176	£149,881	£5,295	4
Talbot Rd Multi-Storey	£124,215	£122,233	£1,981	2
South King Street	£96,180	£82,076	£14,104	17
Foxhall Village	£95,452	£95,839	-£387	0
Banks Street	£76,980	£86,896	-£9,917	-11
Bloomfield Road	£65,932	£10,562	£55,370	524
Filey Place	£58,544	£46,279	£12,265	27
Queen Street	£52,633	£50,225	£2,408	5
Cocker Street	£44,619	£41,544	£3,075	7
Cocker Square	£35,887	£35,733	£154	0
Gynn Square	£32,796	£30,158	£2,638	9
Wimbourne Place	£29,437	£1,112	£28,326	2548
Bethesda Square	£28,600	£7,509	£21,091	281
Seasiders Way	£26,610	£17,250	£9,360	54
Lytham Road	£23,949	£20,292	£3,656	18
Bolton Street	£23,557	£21,482	£2,075	10
Inclusive of 20% VAT	£5,088,731	£4,869,153	£219,578	5

New machine(s)
installed

New site 16-17

Sorted By % Increase					
Location	17-18		16-17	Variance	%
Wimbourne Place	£29,437		£1,112	£28,326	2548
Bloomfield Road	£65,932		£10,562	£55,370	524
Bethesda Square	£28,600		£7,509	£21,091	281
Seasiders Way	£26,610		£17,250	£9,360	54
Filey Place	£58,544		£46,279	£12,265	27
Lytham Road	£23,949		£20,292	£3,656	18
South King Street	£96,180		£82,076	£14,104	17
South Car Park	£196,032		£175,721	£20,310	12
Bolton Street	£23,557		£21,482	£2,075	10
Gynn Square	£32,796		£30,158	£2,638	9
Cocker Street	£44,619		£41,544	£3,075	7
Chapel Street Surface	£189,937		£180,294	£9,643	5
Queen Street	£52,633		£50,225	£2,408	5
South Beach	£403,899		£385,072	£18,827	5
Lonsdale Road	£155,176		£149,881	£5,295	4
Bonny Street	£295,572		£288,807	£6,764	2
Central	£1,777,327		£1,750,800	£26,528	2
Talbot Rd Multi-Storey	£124,215		£122,233	£1,981	2
East Topping Street	£392,984		£387,928	£5,055	1
Foxhall Village	£95,452		£95,839	-£387	0
Cocker Square	£35,887		£35,733	£154	0
Tower Street	£350,227		£348,794	£1,433	0
West Street Multi-Storey	£512,189		£532,668	-£20,479	-4
Banks Street	£76,980		£86,896	-£9,917	-11
Inclusive of 20% VAT	£5,088,731		£4,869,153	£219,578	5

New machine(s)
installed

New site 16-17

5.4 On Street Parking

5.4.1

Sorted By Users 17-18				
On Street	17-18	16-17	Variance	%
Town Centre P&D	310,380	372,541	-62,161	-17
Promenade	97,965	99,119	-1,154	-1
Princes Way	7,558	5,229	2,329	117
Bond St/Watson Rd	16,181	21,649	-5,468	-25
No VAT Charged	432,084	498,538	-66,454	-13
New site 16-17				
Sorted By Users % 17-18				
On Street	17-18	16-17	Variance	%
Princes Way	7,558	5,229	2,329	117
Promenade	97,965	99,119	-1,154	-1
Town Centre P&D	310,380	372,541	-62,161	-17
Bond St/Watson Rd	16,181	21,649	-5,468	-25
No VAT Charged	432,084	498,538	-66,454	-13
New site 16-17				

5.4.2

Sorted By Income 17-18				
On Street	17-18	16-17	Variance	%
Town Centre P&D	£427,072	£460,457	-£33,385	-7
Promenade	£360,815	£369,250	-£8,435	-2
Bond St/Watson Rd	£81,309	£92,456	-£11,146	-12
Princes Way	£14,805	£3,294	£11,511	449
No VAT Charged	£884,001	£0	£925,456	-41
New site 16-17				
Sorted By % Increase 17-18				
On Street	17-18	16-17	Variance	%
Princes Way	£14,805	£3,294	£11,511	449
Promenade	£360,815	£369,250	-£8,435	-2
Town Centre P&D	£427,072	£460,457	-£33,385	-7
Bond St/Watson Rd	£81,309	£92,456	-£11,146	-12
No VAT Charged	£884,001	£0	£925,456	-41
New site 16-17				

- 6.0**
- 6.1 Does the information submitted include any exempt information? No
- 6.2 List of Appendices:**
- None
- 7.0 Legal considerations:**
- 7.1 None
- 8.0 Human Resources considerations:**
- 8.1 None
- 9.0 Equalities considerations:**
- 9.1 None
- 10.0 Financial considerations:**
- 10.1 The car parking service has made a surplus of income over expenditure every year as far back as records goes. Although the income target for 2016/17 wasn't met, the income generated continues to show strong growth over previous year. In the current financial year 2017/18, car parking income is approximately £100k ahead of the same period in 2016/17.
- 11.0 Risk management considerations:**
- 11.1 None
- 12.0 Ethical considerations:**
- 12.1 None
- 13.0 Internal/ External Consultation undertaken:**
- 13.1 None
- 14.0 Background papers:**
- 14.1 None

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting	12 September 2018

SINGLE USE PLASTICS SCRUTINY REVIEW

1.0 Purpose of the report:

1.1 To outline the work and outcomes of the Single Use Plastics Scrutiny Review.

2.0 Recommendation(s):

2.1 To note the outcome of the Single Use Plastics Scrutiny Review

2.2 To include monitoring of work being undertaken to end the usage of single use plastics, as agreed by Council, on the Committee work programme.

3.0 Reasons for recommendation(s):

3.1 To ensure the Committee is aware of the outcome of the review and to monitor the implementation of the 27 June 2018 Council motion to end, where practically possible, single use plastic usage by May 2020.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:

The Committee could decide not to monitor the implementation of the 27 June 2018 Council motion. However this is not recommended.

4.0 Council priority:

4.1 The relevant Council priorities are

- "The economy: Maximising growth and opportunity across Blackpool"
- "Communities: Creating stronger communities and increasing resilience"

5.0 Background information

- 5.1 The negative effects of single use plastics (SUP) on the environment have been a topical issue of concern following reports across a variety of forms of media.
- 5.2 In response to this a number of other local authorities have undertaken to reduce or end SUP usage in recent years and there are campaigns to encourage individuals to reduce their personal use. In light of this Scrutiny Members felt that it was important that a review panel be established to look into the issue at Blackpool.
- 5.3 Therefore the Committee at its 25 April 2018 meeting agreed to establish a review panel to investigate the use of SUPs by the organisation and what action, if any, was being undertaken to reduce its usage.
- 5.4 The Scrutiny Review Panel comprised of Councillors Rowson (Chairman), Mrs Callow, Callow, Critchley, Hobson, Humphreys, Hunter, Mrs Scott and Scott.
- 5.5 The following key areas for consideration were identified for the review:
- The use of one use/plastic cups and other products (plastic stirrers, coffee cups) by the Council. E.g. those used in Committee rooms at the town hall, in Bickerstaffe meeting rooms, Members rooms.
 - Identifying products that the Council provides that are used in schools as part of the free school breakfast initiative and in Children’s Centres, sports centres, at Council events, crematoriums etc.
 - Identifying potential alternatives to products currently used e.g. wooden stirrers, biodegradable coffee cups
 - Consideration of the potential introduction of a proposed policy, or a drive to become plastic free.
 - Consideration of if/how local businesses could be influenced. To support the work already being undertaken.
- 5.6 The Review Panel held three meetings between May and July 2018, including an initial scoping meeting. Members heard evidence from the Head of Waste Policy and Partnerships and received information on SUP usage from a variety of Council services and two of its wholly-owned companies.
- 5.7 At the 27 June 2018 Council meeting Councillor Humphreys submitted the following motion for consideration:
- ‘This Council supports Surfers Against Sewage “Plastics Free Coastlines” movement, committing to plastic free alternatives and supporting plastic free initiatives within Lancashire.

The Council commits to lead by example to remove single-use plastic items from its premises. It must also encourage plastic free initiatives, promoting the campaign and supporting its events.

A representative of this Council, appointed by the Leader of the Council, will volunteer to become a member of the Surfers Against Sewage “Plastic Free Coastlines” Steering group, in order to support them in developing a local action plan.

Blackpool Council therefore commits to eliminating, wherever practically possible, its use of single use plastics by May 2020 and to work with our wholly owned companies to the same end.’

- 5.8 The motion was carried at the meeting.
- 5.9 In light of the adoption of a deadline by the Council to eliminate the use of SUPs it was felt by members of the review panel that there would no longer be value in continuing the review or seeking to make any recommendations. However it was still felt that this issue should be monitored to ensure the motion was implemented as envisioned. It was agreed that this should be through the Tourism, Economy and Resources Scrutiny Committee, as the issue fell within its remit.
- 5.10 Members also sought to be assured that a Council officer had been appointed to be responsible for the implementation of the motion. John-Paul Lovie, Head of Waste Policy and Partnerships has subsequently been identified and will attend a future meeting of the Scrutiny Committee to present an update report on the implementation of the motion.
- 5.11 Does the information submitted include any exempt information? No

6.0 List of Appendices:

6.1 None

7.0 Legal considerations:

7.1 None

8.0 Human resources considerations:

8.1 The ending of Single-Use Plastics could have implications for human resources, however these were not considered by the review group during the course of its work.

9.0 Equalities considerations:

9.1 None

10.0 Financial considerations:

10.1 Ending the use of Single Use Plastics and a move to greener products at the Council was recognised as potentially having an increased financial cost. However the review group had not explored this issue in any detail before it came to an end.

11.0 Risk management considerations:

11.1 None

12.0 Ethical considerations:

12.1 There are a number of ethical consideration surrounding the use of plastics and there effect on the environment.

13.0 Internal/external consultation undertaken:

13.1 The review group requested information regarding Single-Use Plastic usage from across the Council's services and wholly-owned companies as part of its evidence gathering.

14.0 Background papers:

14.1 None

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Ruth Henshaw, Delivery Development Officer
Date of Meeting:	12 September 2018

COUNCIL PLAN PERFORMANCE - REPORTING ARRANGEMENTS FOR 2018/19

1.0 Purpose of the report:

- 1.1 To consider the arrangements for reporting performance against the suite of headline key performance indicators for Priority 1 and organisational resilience for 2018/19.

2.0 Recommendation(s):

- 2.1 To agree the new approach for performance reporting; and
- 2.2 To consider ways in which gaps in performance reporting to the Committee can be addressed.

3.0 Reasons for recommendation(s):

- 3.1 To ensure constructive and robust scrutiny of performance against the Council Plan 2015-2020.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? Yes

3.3 Other alternative options to be considered:
None

4.0 Council Priority:

- 4.1 The relevant Council Priority is: "Economy – maximise growth and opportunity across Blackpool"

5.0 Background information

5.1 As part of the recent review of the Council Plan, the set of corporate performance indicators has been revised from over 100 indicators to a much smaller set of headline key performance indicators (KPIs). These indicators relate directly to corporate objectives and are designed to provide a short, focused sweep of performance across the core business of the Council. Also included, are a number of performance indicators relating to the performance of the wholly owned companies, as these companies make crucial contributions to the delivery of the Council's corporate objectives.

5.2 Sitting underneath the headline KPI's are a structured suite of supporting performance indicators which give context and challenge to the headline indicators, and will be monitored and presented, as and when required, to the relevant audience to support effective, evidence-based decision making.

5.3 Reporting Arrangements for 2018/19

5.4 It is proposed that performance against the Council Plan headline KPIs should be incorporated into existing directorate / service specific update reports. This would replace the Council Plan performance reports produced by the Corporate Delivery Unit which the Committee currently receives on a quarterly basis. At the end of the financial year, an annual summary of Council Plan performance will be provided by the Corporate Delivery Unit.

5.5 This approach aims to:

- Reduce duplication in terms of the same performance information being reported in different corporate and directorate reports;
- Embed the headline KPIs into directorate / service performance management and monitoring, where this isn't already the case; and
- Increase accountability, enabling those who are directly responsible for performance to present it to the Committee along with other contextual information.

5.6 **Appendix 10(a) – Reporting Timetable 2018-19** provides further detail on the headline KPIs which are relevant to this Committee and the reports which these KPIs will be included in. Where there are gaps in performance reporting i.e. a KPI does not fall within the remit of a current directorate / service report received by the Committee, this has been highlighted. The Committee should consider how any gaps could be addressed.

5.7 For information, performance against these indicators as at Quarter 1 2018/19 is included in **Appendix 10(b) – Headline KPI Dashboard Q1 2018-19**.

Does the information submitted include any exempt information? No

List of Appendices:

Appendix 10(a) – Reporting Timetable 2018-19

Appendix 10(b) – Headline KPI Dashboard Q1 2018-19

6.0 Legal considerations:

6.1 None

7.0 Human Resources considerations:

7.1 None

8.0 Equalities considerations:

8.1 None

9.0 Financial considerations:

9.1 None

10.0 Risk management considerations:

10.1 None

11.0 Ethical considerations:

11.1 None

12.0 Internal/ External Consultation undertaken:

12.1 N/A

13.0 Background papers:

13.1 None

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Appendix 10(a) – Reporting Timetable 2018/19

Priority 1:

Theme	Indicator	Lead	Report	Meeting	Notes
Blackpool will be the number 1 tourist destination in the UK	Visitor numbers	Philip Welsh	Tourism Performance Update	14th Nov 2018	
	Overall value of visitor economy				
	Tram ridership				

Theme	Indicator	Lead	Report	Meeting	Notes
People in Blackpool will have access to a range of employment options	Economically active	n/a	Annual Report	19th Jun 2019	
	Number of people supported into employment across all employment programmes delivered by Positive Steps into Work	Peter Legg	-	-	<i>GAP – KPI not included in any reports on the current Committee work plan</i>

Theme	Indicator	Lead	Report	Meeting	Notes
The Council will support businesses to prosper and expand	Total number of new start businesses assisted by the Council	Peter Legg	-	-	<i>GAP – KPIs not included in any reports on the current Committee work plan</i>
	Jobs secured by Council projects	Peter Legg	-	-	
	Enterprise Zone - employment increase (number of new jobs created)	Nick Gerrard	-	-	
	Enterprise Zone - employment increase (number of jobs secured)	Nick Gerrard	-	-	
	Enterprise Zone - growth in rateable value per annum	Nick Gerrard	-	-	

Appendix 10(a) – Reporting Timetable 2018/19

Theme	Indicator	Lead	Report	Meeting	Notes
The town centre in Blackpool will be strong and vibrant	New bookings / events in the conference centre	Philip Welsh	Tourism Performance Update	14th Nov 2018	
	Town centre footfall (24 hours)				

Theme	Indicator	Lead	Report	Meeting	Notes
Good quality and affordable housing which meets the needs of a varied population across the rental and privately owned sector in Blackpool	Number of new homes built	Andy Foot	Housing Strategy / Performance report	14th Nov 2018	
	Number of units developed within the year by Blackpool Housing Company (My Blackpool Home)	David Galvin	BHC KPI Dashboard	n/a	GAP – KPIs currently reported to the Shareholder's Advisory Board but not to this Committee
	Satisfaction of BCH tenants with repairs	John Donnellon	BCH KPI Dashboard	n/a	

Organisational Resilience:

Theme	Indicator	Lead	Report	Meeting	Notes
Budget management	% of Council Tax collected in year	Steve Thompson	Financial Reporting	12th Sept 2018 onwards	
	% of Business Rates collected in year				
	% of undisputed invoices for commercial goods and services that are paid within 30 days	Steve Thompson	-	-	GAP – KPI not included in any reports on the current Committee work plan

Appendix 10(a) – Reporting Timetable 2018/19

	Value of efficiency savings achieved	Steve Thompson	Financial Reporting	12th Sept 2018 onwards	
	Forecast level of year end General Fund Working Balances				
	Level of earmarked reserves				

Theme	Indicator	Lead	Report	Meeting	Notes
Workforce	Average number of working days lost due to sickness absence per FTE (current staff only)	Linda Dutton	-	-	<i>GAP – KPIs not included in any reports on the current Committee work plan</i>
	Staff satisfaction (to be developed)		-	-	
	Gender pay gap		-	-	
	% staff turnover		-	-	

Theme	Indicator	Lead	Report	Meeting	Notes
Residents are satisfied with Council services	Proportion of residents who are satisfied with the way the Council runs things	Scott Butterfield	-	-	<i>GAP – KPIs not included in any reports on the current Committee work plan</i>
	Channel Shift - % of online transactions versus traditional methods	Steve Thompson	-	-	

End of year performance against all indicators will be reported in the Annual Council Plan Performance Report. This will be produced by the Corporate Delivery Unit and will be presented to the Committee on 19th June 2018.

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Appendix 10(b) - Headline KPI Dashboard 2018/19

Performance as at 30th June 2018

KEY - Direction of Travel Icons:

↑✓	Performance is improving or on target
↓✓	Performance is improving or on target
↑	Small deterioration in performance / slightly off target
↓	
↔	No change
↑✘	Performance is deteriorating or off target
↓✘	

Priority1: Economy - maximise growth and opportunity across Blackpool

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Number 1 tourist destination	Visitor numbers	17.05m (2015)	18.03m (2016)	A	N/A	18.1m	Data derived from STEAM. Data for the 2017 season will be available in August 2018.
	Overall value of the visitor economy	£1.37bn (2015)	£1.44bn (2016)	A	N/A	£1.5bn	Data derived from STEAM. Data for the 2017 season will be available in August 2018.
	Tram ridership	5,112,264	5,163,261	1,316,451	↑✓	5,214,893	Tram ridership has increased compared with the same period in 2017/18 (+58,499).

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Range of employment options	Economically active	75.7%	78.5%	Awaiting data	N/A	No target set	Data derived from Nomis therefore there is a time lag in publication of data.
	Number of people supported into employment across all employment programmes delivered by Positive Steps into Work	260	315	52	↑✓	158	Target for Q1 2018/19 has been exceeded (46). Cannot compare performance with previous years due to changes in programmes delivered / cohort of job seekers.

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Business support	Total number of new start businesses assisted	72	76	7	↓✘	70	The number of businesses supported has reduced significantly compared with the same period last year (21).
	Jobs secured by Council projects	New PI		Data unavailable	N/A	Baseline year	Indicator currently being developed by Growth & Prosperity
	Enterprise Zone - employment increase (number of new jobs created)	New PI	63	10	N/A	100	Cannot compare performance against Q1 2017/18 as data submissions to the LEP only commenced from Q2 2017/18.
	Enterprise Zone - employment increase (number of jobs moved)	New PI	183	11	N/A	250	
	Enterprise Zone - growth in rateable value per annum	New PI	£366,150	A	N/A	£75,000	

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Strong and vibrant town centre	New bookings / events in the conference centre	New PI	2	4	↑✓	8	4 events confirmed, another 2 events pending.
	Footfall	21,001,258	21,784,935	5,641,709	↑✓	21,900,000	Data derived from VEPI. Increase in town centre footfall (over 24 hours) of 178,858 compared with Q1 2017/18.

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Good quality affordable housing	Number of new build homes completed	107	149	A	N/A	240 (estimate)	The following developments will contribute to the annual outturn - Queens Park Phase 2 (89 new homes in addition to the 10 completed prior to 31/3/18) and Foxhall Village (around 40 based on current sales / build out rates). All other current affordable housing developments, including Hoyle House and Muir's Watson Road scheme, won't contribute completions until 2019/20.
	Number of units developed within the year by Blackpool Housing Company	74	113	13	↑✓	84	13 units delivered compared with 11 units delivered in the same period last year. Cumulative target for the end of 2018/19 is 283.
	Satisfaction of BCH tenants with repairs	94.26%	97.77%	Awaiting data	N/A	94%	Annual proxy measure for satisfaction of BCH tenants with the quality of their home.

Organisational Resilience

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Budget management	% of Council Tax collected in year	90.01%	91.33%	26.2%	↑✓	92.5%	Collection rate has improved compared with same period in 2017/18 (25.79%).
	% of Business Rates collected in year	93.94%	95.62%	25.41%	↑✓	95%	Collection rate has improved compared with same period in 2017/18 (24.87%).
	% of undisputed invoices for commercial goods and services that are paid within 30 days of such invoices being received (Council)	95.45%	94.04%	96.6%	↑✓	95%	Performance has improved compared with same period in 2017/18 (95.02%).
	Value of efficiency savings achieved (Council)	£25,124,000	£18,700,000	Awaiting data	N/A	£3,337,000	
	Forecast level of year end General Fund Working Balances	£3.1m	£4m	Awaiting data	N/A	> or equal to £6m	

	Level of earmarked reserves	£37.501m	£36.819m	Awaiting data	N/A	No target set	
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Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Workforce	Average number of working days lost due to sickness absence per FTE (current staff only)	8.2 days per FTE	9.25 days per FTE	9.48 days per FTE	↑*	No target set	Performance has worsened compared with the same period in 2017/18 (8.82 days).
	Staff satisfaction	New PI		Data unavailable	N/A	Baseline year	Indicator to be developed by HR
	Gender pay gap	New PI	Median -6.03 Mean 0.71	A	N/A	No target set	
	% staff turnover (Council - Permanent excluding , death, Tupe, redundancy)	8.64%	8.4%	7.9%	↓✓	No target set	7.9% compared with 8.88% in the same period in 2017/18.

Theme	Indicator	Outturn 2016/17	Outturn 2017/18	Q1 18/19	DoT	Target	Notes
					Previous Performance		
Resident satisfaction	Proportion of residents who are satisfied with the way the Council runs things	Survey not conducted		A	N/A	No target set	Awaiting data from 2018 survey. Outturn from 2014 survey was 52%.
	Channel Shift - % of online transactions versus traditional methods	18.5%	30.9%	31.5%	↑✓	No target set	Online transactions have increased compared with same period last year (26.7%). PI measures transactions for the following - dog issues, environmental protection, fly tips, highways, libraries, missed bins, residential bins and street cleaning.

Report to:	TOURISM, ECONOMY AND RESOURCES SCRUTINY COMMITTEE
Relevant Officer:	Sharon Davis, Scrutiny Manager
Date of Meeting:	12 September 2018

SCRUTINY WORKPLAN

1.0 Purpose of the report:

1.1 The Committee to consider the Workplan and to monitor the implementation of Committee recommendations, together with any suggestions that Members may wish to make for scrutiny review topics.

2.0 Recommendation(s):

2.1 To approve the Committee Workplan, taking into account any suggestions for amendment or addition.

2.2 To monitor the implementation of the Committee's recommendations/action.

3.0 Reasons for recommendation(s):

3.1 To ensure the Workplan is up to date and is an accurate representation of the Committee's work.

3.2a Is the recommendation contrary to a plan or strategy adopted or approved by the Council? No

3.2b Is the recommendation in accordance with the Council's approved budget? N/A

3.3 Other alternative options to be considered:

None.

4.0 Council Priority:

4.1 N/A

5.0 Background Information

5.1 Scrutiny Workplan

- 5.1.1 The Scrutiny Committee Workplan is attached at Appendix 11(a). The Workplan is a flexible document that sets out the work that the Committee will undertake over the course of the year.
- 5.1.2 Committee Members are invited, either now or in the future, to suggest topics that might be suitable for scrutiny in order that they be added to the Workplan.

5.2 Monitoring Implementation of Recommendations

- 5.2.1 Details the recommendations that have been made by the Tourism, Economy and Resources Scrutiny Committee and an update for Members as to the implementation of those recommendations.
- 5.2.2 The Committee is recommended to monitor its recommendations over the course of the year.
- 5.2.3 No recommendation are outstanding at this time.

5.3 Scrutiny Review Checklist

- 5.3.1 The Scrutiny Review Checklist is attached at Appendix 11(b). The checklist forms part of the mandatory scrutiny procedure for establishing review panels and must therefore be completed and submitted for consideration by the Committee, prior to a topic being approved for scrutiny.
- 5.3.2 The Committee is recommended to place an emphasis on the priorities and performance of the Council when considering requests for scrutiny reviews.

Does the information submitted include any exempt information?

No

List of Appendices:

Appendix 11(a) - Tourism, Economy and Resources Scrutiny Committee Workplan

Appendix 11(b) - Scrutiny Review Checklist

6.0 Legal considerations:

6.1 None.

7.0 Human Resources considerations:

7.1 None.

8.0 Equalities considerations:

8.1 None.

9.0 Financial considerations:

9.1 None.

10.0 Risk management considerations:

10.1 None.

11.0 Ethical considerations:

11.1 None.

12.0 Internal/ External Consultation undertaken:

12.1 None.

13.0 Background papers:

13.1 None.

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Tourism, Economy and Resources Scrutiny Committee - Work Programme 2018-2019	
12 Sept 2018	<ol style="list-style-type: none"> 1. Car parking Performance 2017/2018 2. Financial Reporting 3. Priority One - Key Priority Reports 4. Single Use/Non-Recyclable Plastics Review Report
14 Nov 2018	<ol style="list-style-type: none"> 1. Financial Reporting 2. Tourism Performance Update 3. Housing Strategy/Options/Performance 4. Flooding Report 5. Town Centre Regeneration Update
23 January 2019	<ol style="list-style-type: none"> 1. Budget Consultation 2. Financial Reporting 3. Key priority report
19 June 2019	<ol style="list-style-type: none"> 1. Provisional Revenue Outturn 2017/2018 2. Treasury Management Outturn Report 2017/2018 3. Annual Performance of the Blackpool Community Safety Partnership. 4. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes'
Items covered during 2017-2018	
13 Dec 2017	<ol style="list-style-type: none"> 1. Financial Reporting 2. Priority One - Key Priority report: Enterprise, Skills, and Economic Inclusion Enterprise, Skills, and Economic Inclusion Overview report 3. Engagement of Consultants Annual Report
9 Feb 2018	<ol style="list-style-type: none"> 1. Budget Consultation Meeting
21 Feb 2018	<ol style="list-style-type: none"> 1. Priority Performance report - Corporate Health Performance 2. Financial Reporting 3. Transience Update and Selective Licensing Evaluation 4. Highways - Findings of LEAN review
25 April 2018	<ol style="list-style-type: none"> 1. S19 Flood Investigation Report 2. Flood Risk Management and Drainage Annual Report 3. Bathing Water Quality Annual Report 4. Financial Reporting 5. Priority One - Key Priority report: Infrastructure and Town Centre Regeneration
6 June 2018	<ol style="list-style-type: none"> 1. Provisional Revenue Outturn 2017/2018 2. Treasury Management Outturn Report 2017/2018 3. Annual Performance of the Blackpool Community Safety Partnership. 4. Annual Council Plan Performance report on whole of Priority One, complete with 'Blackpool Outcomes' 5. Homelessness Action Plan (moved from 25 April 2018) 6. Tourism Performance Update (moved from 25 April 2018)

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SCRUTINY SELECTION CHECKLIST**Title of proposed Scrutiny:**

The list is intended to assist the relevant scrutiny committee in deciding whether or not to approve a topic that has been suggested for scrutiny.

Whilst no minimum or maximum number of 'yes' answers are formally required, the relevant scrutiny committee is recommended to place higher priority on topics related to the performance and priorities of the Council.

Please expand on how the proposal will meet each criteria you have answered 'yes' to.

	Yes/No
The review will add value to the Council and/or its partners overall performance:	
The review is in relation to one or more of the Council's priorities:	
The Council or its partners are not performing well in this area:	
It is an area where a number of complaints (or bad press) have been received:	
The issue is strategic and significant:	
There is evidence of public interest in the topic:	
The issue has potential impact for one or more sections of the community:	
Service or policy changes are planned and scrutiny could have a positive input:	
Adequate resources (both members and officers) are available to carry out the scrutiny:	

Please give any further details on the proposed review:

Completed by:

Date: